









## Context

## Background

- 40-50% of Australian arrivals into Auckland cite visiting friends and family as the main purpose for their visit to New Zealand
- Tourism industry players typically hold the beliefs that the VFR market is lower value, mainly comprised of Kiwi expats and that it cannot be stimulated by much other than flight pricing
- AIAL believes there is an opportunity to grow arrivals out of this market, particularly outside of the summer peak, and that there is economic upside can be expected as a result of increased spending by hosts
- AIAL would like to build a robust fact base using quantitative research to verify these opportunities and put the industry's assumptions about this market to the test

# **Business issue**

What value can the Australian VFR market deliver to our tourism sector, and how can it be extracted?

# A wide range of information sources was consulted to address the issue



XX = Primary research

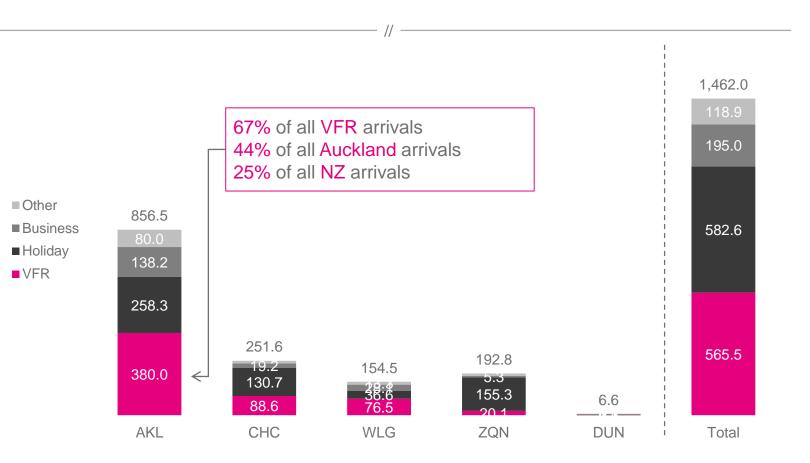
XX = Secondary research



# VFR arrivals are an important volume driver of the New Zealand tourism industry

Auckland received nearly 400K Australian visitors last year for the main purpose of visiting friends and relatives, and as in other markets, the challenge is to drive seasonal dispersal of VFR arrivals

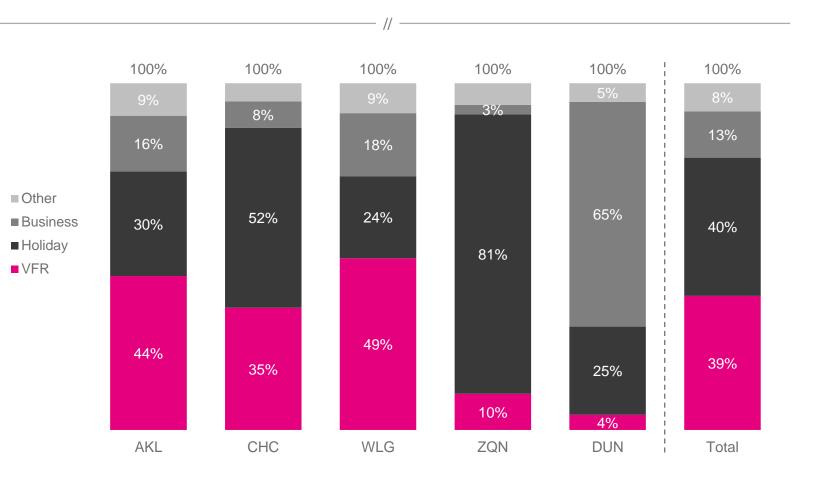
#### Australia visitor arrivals by purpose, by NZ port (000s) Annual, 2017



Source: Statistics New Zealand, Jan 2017 – Dec 2017

# VFR arrivals are an important volume driver of the New Zealand tourism industry

VFR arrivals account for 39% of all recent arrivals into New Zealand out of Australia, increasing to 44% for Auckland **Distribution of Australia visitor arrivals by purpose, by NZ port** Annual, 2017



Source: Statistics New Zealand, Jan 2017 – Dec 2017

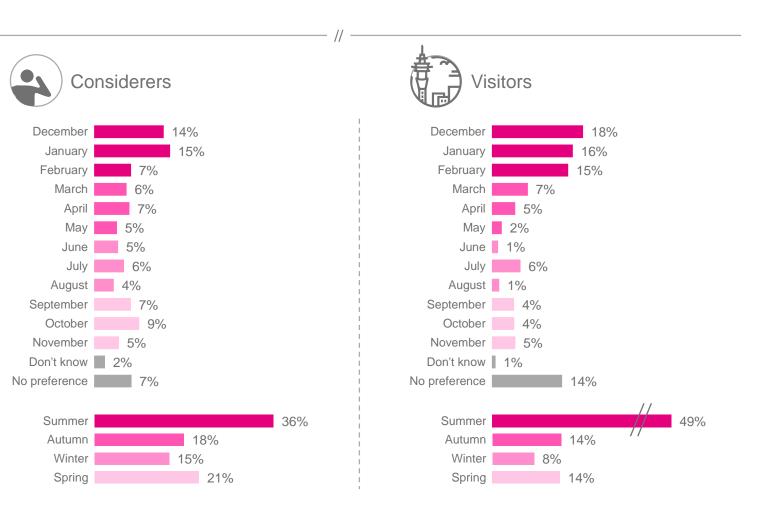




As in other markets, the challenge is to drive seasonal dispersal of VFR arrivals

While preference for considerers and visitors alike is highest for the summer months, there is scope to improve off peak conversion specifically during June to October

#### Preferred month / season to visit New Zealand

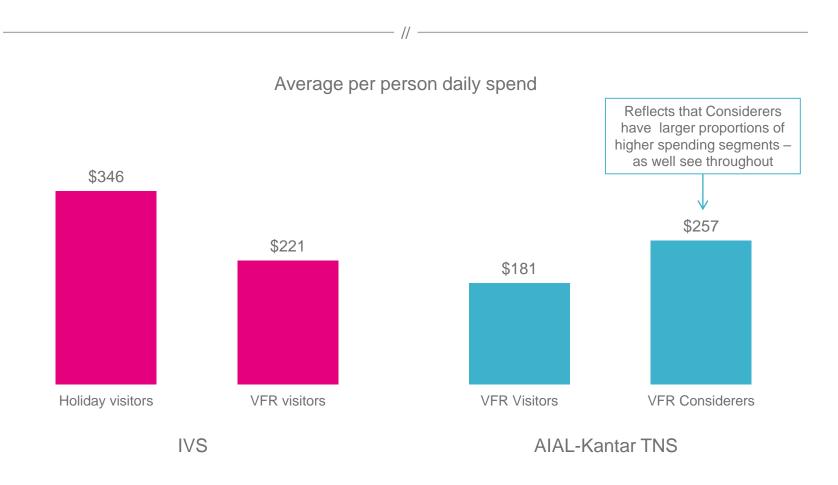


Source: AIAL-Kantar TNS AU VFR Considerer & Visitor Surveys Base: Considerers, n = 1000 | Visitors, n = 260

Though lower spending than holiday visitors, there is additional value to be extracted

Current VFR visitors don't spend as much as Considerers intend to, highlighting that additional value can be extracted by converting higher value Considerers

#### Average spend (NZD) in Auckland by Auckland visitors, considerers



Source: MBIE International Visitor Survey, Q4 2015 – Q3 2016 Source: AIAL-Kantar TNS AKL VFR Host Survey

# The market potential for VFR for New Zealand out of Australia is significant

One third of Australian residents have friends or family living in New Zealand (representing the VFR potential market)

of Australian residents

have friends and /

or family in NZ

Proportion of Australians with friends / family in New Zealand

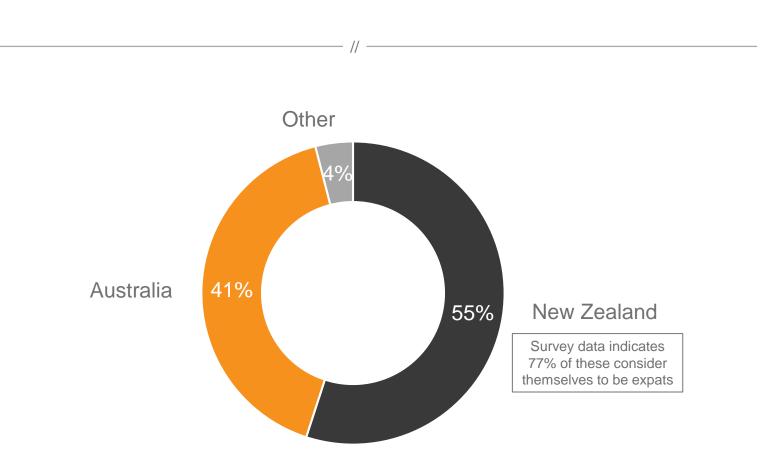
**91%** of Australian citizens have friends in NZ

**79%** of Australian citizens have family in NZ

Source: AIAL-Kantar TNS AU VFR Market Sizing, May 2016 Base: Australians aged 18 plus, n=2006

While New Zealand citizens are the majority of arrivals, opportunities exist to activate people with no national ties to New Zealand

#### Citizenship of VFR arrivals from Australia via Auckland



Source: AIAL and Kantar TNS analysis of arrival card data, AIAL-Kantar TNS AU VFR Considerer & Visitor Surveys



Considerers and Visitors aren't necessarily born-and-bred, Anglo Kiwis or Aussies and international migration means the market only becomes more diverse Surprising stats?

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#### Visitors

Almost half are Australian citizens

Just 45% consider themselves to be Kiwi expats

29% weren't born in Australia

16% identify as Asian

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#### Considerers

Over 80% of are Australian citizens

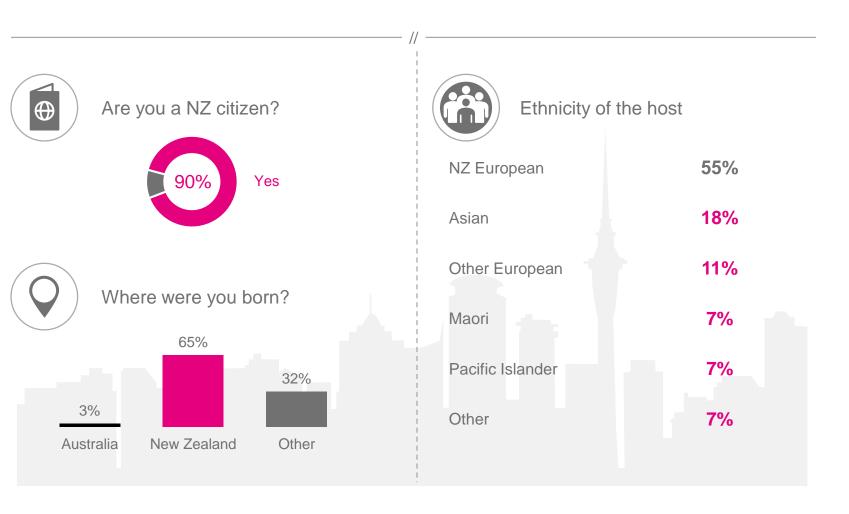
A third were born outside of Australia

21% identify as Asian

Source: AIAL-Kantar TNS AU VFR Considerer & Visitor Surveys Further detailed provided in Appendix



Auckland-based hosts of VFR visitors are also diverse in their ethnicity and their country of birth Citizenship, ethnicity and country of birth of Auckland Hosts



Source: AIAL-Kantar TNS AKL VFR Host Survey Base: Hosts, n = 1002

Recognise high crossover in VFR and holiday motivations to maximise marcomms impact

The bulk of VFR visitors that arrive from Australia via Auckland also come for **a** holiday but this doesn't mean destination marketing is a onesolution-fits-all ...



#### Cross-over in reasons for visiting New Zealand, via Auckland

Source: MBIE International Visitor Survey, Q4 2015 - Q3 2016

# Positively frame activation messages around the joy of social connection

VFR – Connection first

More casual

Grassroots

Host is the networker and scopes out options

Centered around relationships

Holiday – **Destination** first

Well organised

More independent

Not staying with VFR

Centered around the travel/sights

Destination marketing needs to be complemented with strong emotive based messages in order to stimulate VFR visitors, most of whom are after all already well familiar with DMO messaging

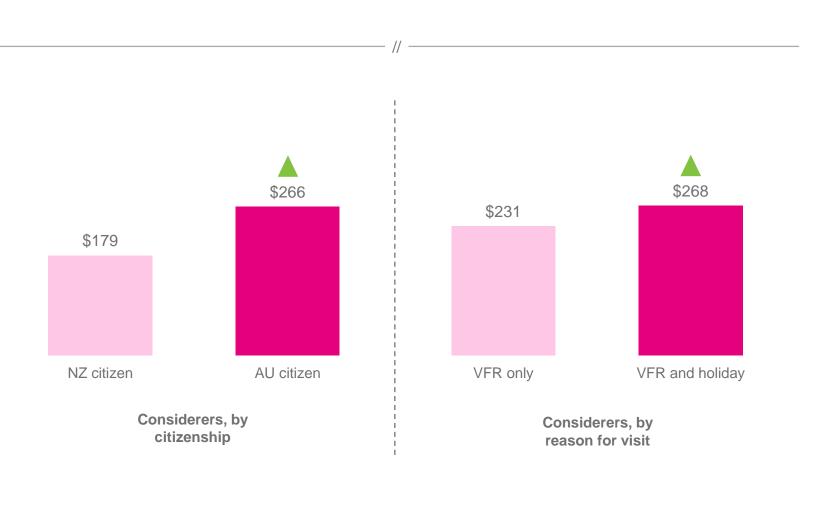


Source: AIAL Activating Australian VFR Market to New Zealand - prepared by FORWARD Insight & Strategy 2016

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Recognise high crossover in VFR and holiday motivations to maximise value impact

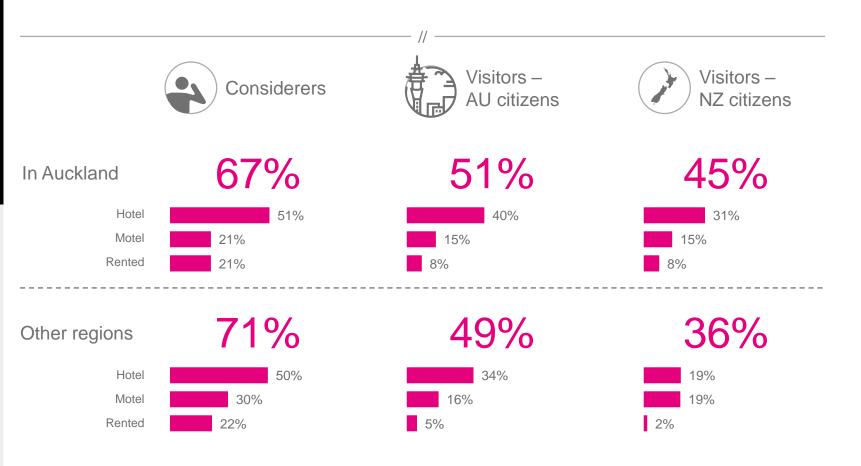
Australian citizens, who are more inclined to combine their visit with a holiday, intend to spend more than NZ citizens, with their behaviours more closely mimicking those of a holiday visitor Average anticipated daily spend of Considerers, per person (NZD)



Source: AIAL-Kantar TNS AU VFR Considerer Survey Base: Considerers, n = 1000; FX rate used: 1.00AUD = 1.06NZD Sig higher than comparative group

# Re-consider the VFR market as an audience for paid accommodation

Australian citizens are especially valuable to target given their usage of paid accommodation both in and outside of Auckland Likelihood to use / usage of paid accommodation



Source: AIAL-Kantar TNS AU VFR Considerer & Visitor Surveys Base, In Auckland: Considerers, n = 773 | Visitors – AU citizens, n = 140 | Visitors – NZ citizens, n = 72

Base, Other regions: Considerers, n = 757 | Visitors – AU citizens, n = 116 | Visitors – NZ citizens, n = 76

# Target 'freedom' and 'convenience' needs to drive greater usage of paid accommodation

Understanding motivators to use accommodation usefully informs offer development and marcomms messaging that operators can take to market Reasons for planning to use / using paid accommodation in Auckland

|  | 17          |                         |     |  |
|--|-------------|-------------------------|-----|--|
|  | Considerers | Visitors<br>AU citizens |     |  |
| To have more freedom / space / privacy                     | 59%         | <b>50%</b>              | 47% |  |
| I don't want to be a burden or inconvenience               | 39%         | 31%                     | 25% |  |
| I don't have any family / friends in Auckland to stay with | 33%         | 5%                      | 8%  |  |
| Family / friends don't have enough room for guests         | 24%         | 23%                     | 20% |  |
| Family / friends aren't conveniently located               | 20%         | 14%                     | 22% |  |
| To have access to other accommodation facilities           | 19%         | 0%                      | 7%  |  |
| I wouldn't feel comfortable enough to ask family / friends | 16%         | 16%                     | 11% |  |
| My company / employer would be paying for it               | 3%          | 9%                      | 9%  |  |

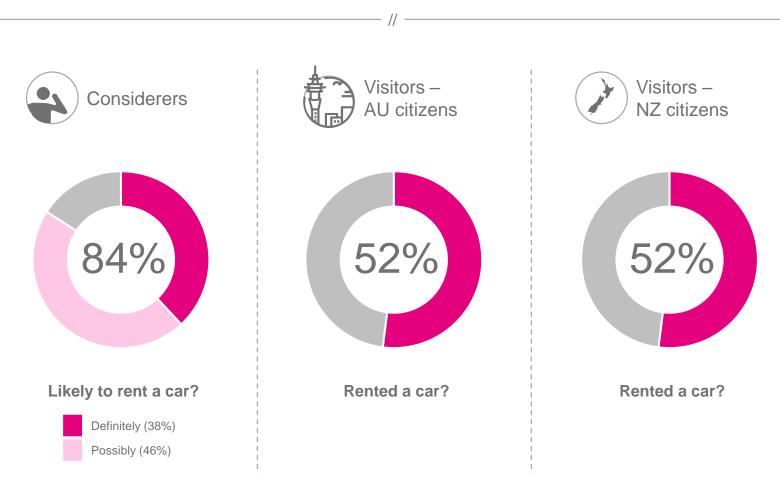
Source: AIAL-Kantar TNS AU VFR Considerer & Visitor Surveys

Base: Considerers that plan to use paid accommodation in Auckland, n = 521 | Visitors – AU citizens that used paid accommodation in Auckland, n = 73 | Visitors – NZ citizens that used paid accommodation in Auckland, n = 31

# Re-consider the VFR market as an audience for paid transportation

VFR considerers and visitors alike contribute economically via their usage of paid for rental vehicles

#### Likelihood to use / usage of rental vehicles



Source: AIAL-Kantar TNS AU VFR Considerer & Visitor Surveys Base: Considerers, n = 1000 | Visitors – AU citizens, n = 174 | Visitors – NZ citizens, n = 98

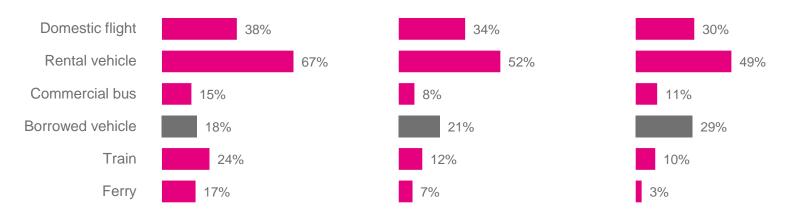
# Re-consider the VFR market as an audience for paid transportation

Most Visitors travel outside the Auckland region on their visits, using paid transport to do so

## Transport within New Zealand to get to / from Auckland



Modes of transport for getting to / from Auckland



Source: AIAL-Kantar TNS AU VFR Considerer & Visitor Surveys

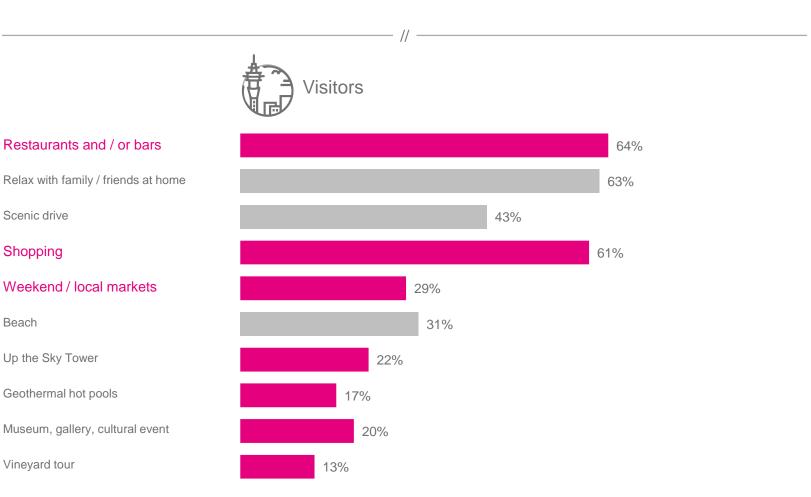
Base: Considerers that will travel outside of Auckland, n = 757 | Visitors – AU citizens that travelled outside of Auckland, n = 116 | Visitors – NZ citizens that travelled outside of Auckland, n = 76



Use the VFR market to showcase the credentials of NZ retail and stimulate word of mouth

VFR visitors are more drawn to 'urban' activities than holiday visitors so this market offers NZ a chance to showcase its credentials

#### Top ten Auckland activities of partaken



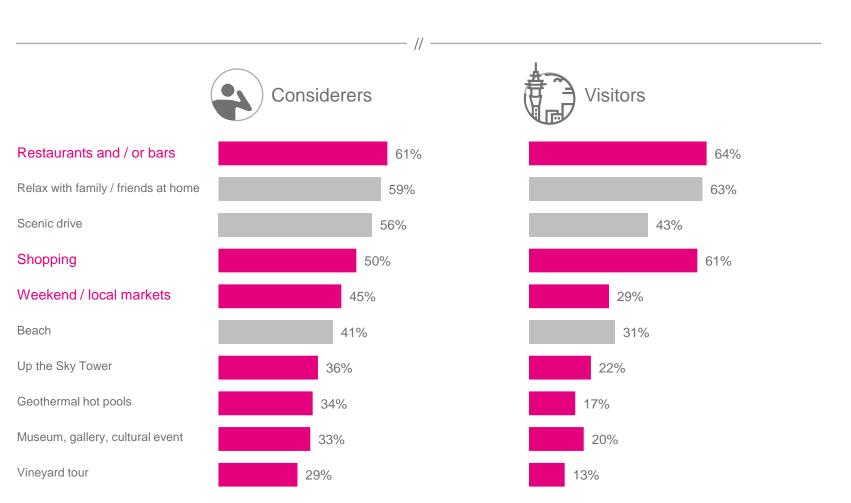
Source: AIAL-Kantar TNS AU VFR Considerer & Visitor Surveys

Base: Considerers that plan to spend at least one night in Auckland, n = 773 | Visitors – AU citizens that plan to spend at least one night in Auckland, n = 140 | Visitors – NZ citizens that travelled outside of Auckland, n = 72

Use the VFR market to showcase the credentials of NZ retail and stimulate word of mouth

VFR considerers and visitors are more drawn to 'urban' activities, meaning this market offers NZ a chance to showcase its credentials and increase conversion to participation among interested parties

#### Top ten Auckland activities of interest / partaken



Source: AIAL-Kantar TNS AU VFR Considerer & Visitor Surveys

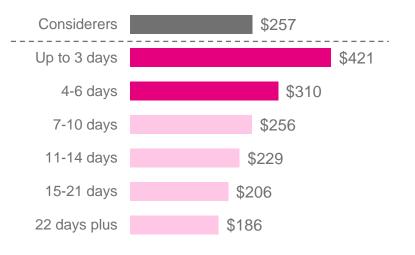
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# Activate a valuable short break proposition by targeting the VFR market

The bulk of Considerers really like the idea of a short break and would anticipate spending more than the average considerer "I like the idea of visiting for a long weekend / public holiday weekend"

Considerers

Average anticipated spend of Considerers, by intended length of stay (NZD)



Source: AIAL-Kantar TNS AU VFR Considerer & Visitor Surveys; Base: Considerers, n = 1000 Source: MBIE International Visitor Survey, Q4 2015 – Q3 2016 FX rate used: 1.00AUD = 1.06NZD IVS current stats (NZD)

- \$346 for Holiday visitors
- \$221 for VFR visitors

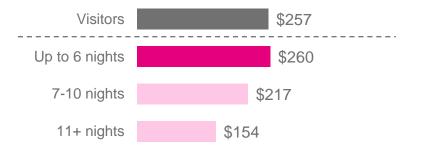
# Activate a valuable short break proposition by targeting the VFR market

People that have already visited New Zealand are even more inclined to like the idea of a short break and shorter stay visitors tend to have higher average daily spend "I like the idea of visiting for a long weekend / public holiday weekend"

Visitors – AU citizens NZ citizens



Average stated spend of Visitors, by intended length of stay (NZD)



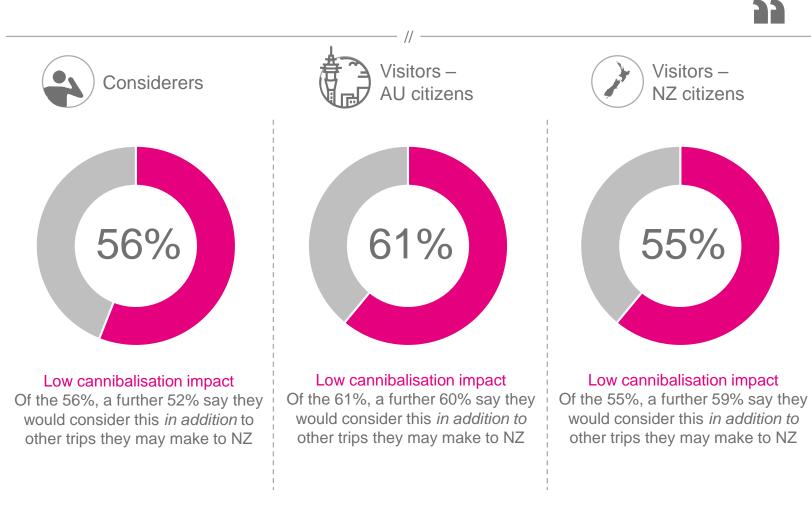
Source: AIAL-Kantar TNS AU VFR Visitor Survey Base: Visitors, n = 260 | Visitors, NZ citizens, n = 98 | Visitors, AU citizens, 174 Source: MBIE International Visitor Survey, Q4 2015 – Q3 2016 FX rate used: 1.00AUD = 1.06NZD IVS current stats (NZD)

- \$346 for Holiday visitors
- \$221 for VFR visitors

# Develop off-peak propositions to deliver an increase in off-peak arrivals

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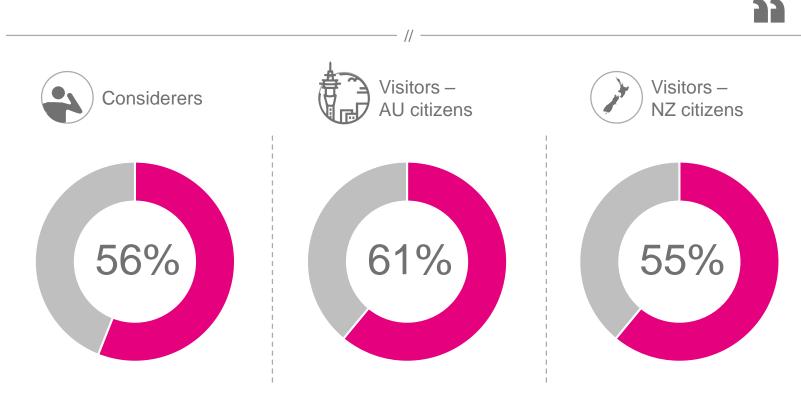
For example, a Mid-Winter Christmas test proposition resonated well with Considerers and Visitors as an additional visit to make to NZ I would consider / definitely consider the idea of a NZ-based mid-Winter Christmas experience [arriving via Auckland]



Source: AIAL-Kantar TNS AU VFR Considerer & Visitor Surveys Base: Considerers, n = 1000 | Visitors – AU citizens, n = 174 | Visitors – NZ citizens, n = 98

# Develop off-peak propositions to deliver an increase in off-peak arrivals

For example, a Mid-Winter Christmas test proposition resonated well with Considerers and Visitors as an additional visit to make to NZ I would consider / definitely consider the idea of a NZ-based mid-Winter Christmas experience [arriving via Auckland]



Low cannibalisation impact Of considerers of the idea, 50-60% say they would consider this *in addition to* other trips they may make to NZ

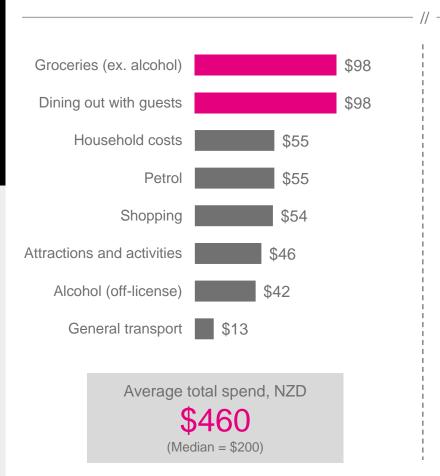
Source: AIAL-Kantar TNS AU VFR Considerer & Visitor Surveys

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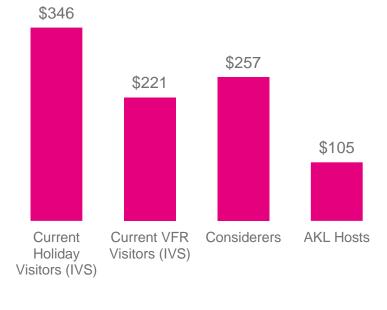
# VFR visitors deliver value by stimulating spend from their Auckland-based hosts

The arrival of Australian VFR visitors stimulates domestic tourism among Auckland hosts

# Average estimated spend (NZD) in Auckland, by Auckland hosts as a resulting of hosting guests



Average per person daily spend

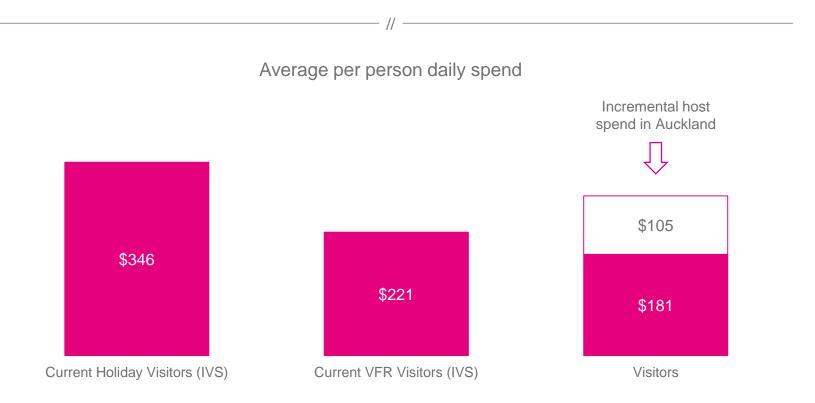


Source: AIAL-Kantar TNS AKL VFR Host Survey; Base: Hosts, n = 684 Source: MBIE International Visitor Survey, Q4 2015 – Q3 2016

# VFR visitors deliver value by stimulating spend from their Auckland-based hosts

Incremental host spend on top of visitor spend lifts average daily spend closer to the level of spend of holiday visitors

#### Average spend (NZD) by Auckland hosts as a result of hosting guests

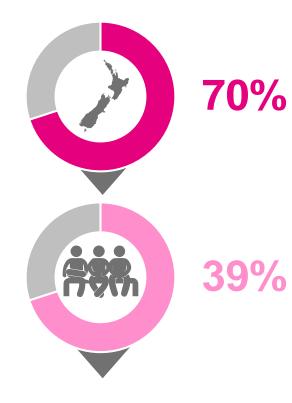


Source: AIAL-Kantar TNS AKL VFR Host Survey Source: MBIE International Visitor Survey, Q4 2015 – Q3 2016



# VFR visitors deliver value by stimulating spend from their Auckland-based hosts

Auckland-based hosts will take time off work, travel regionally, and spend more than they would otherwise as a result of their guest's visit



Average total spend

\$750 NZD

These hosts spent on average NZD\$750 outside of Auckland (median \$200)

Source: AIAL-Kantar TNS AKL VFR Host Survey Base: Hosts, n = 1002; Hosts that travelled regionally on a day trip, n=113; Hosts that travelled regionally on an overnight trip, n=156

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of host's guests travelled regionally ...

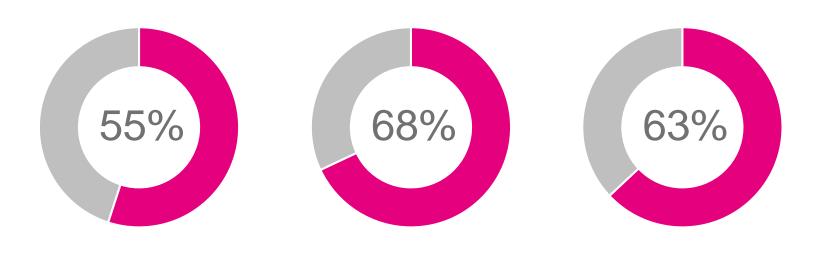
of hosts accompanied their guests on these regional trips (day and / or overnight) ...

# Arm hosts with offers and information to have a positive impact on visitor behaviour and value

Tourist pricing is common in other markets – what special deals and discounts could industry operators provide to hosts and their guests? When I host family / friends, I get out and about in the Auckland region much more

"

Hosting family / friends can sometimes get quite expensive I would be more inclined to participate in tourist activities with my guests if there were more special deals on activities available



Source: AIAL-Kantar TNS AKL VFR Host Survey Base: Hosts, n = 1002

# Arm hosts with offers and information to have a positive impact on visitor behaviour and value

Based on Australian research, incentives such as attractions offering 'locals pricing' can significantly increase host, and their visitors, spend



Source: MyTravelResearch.com, "VFR Hosts - Optimising the benefits of VFR travellers to your local visitor economy"



# Leverage hosts as influencers to stimulate first time arrivals and drive future holiday visits

The mere fact of having friends and family in Auckland stimulates the idea of taking a "proper holiday" in New Zealand Considerers





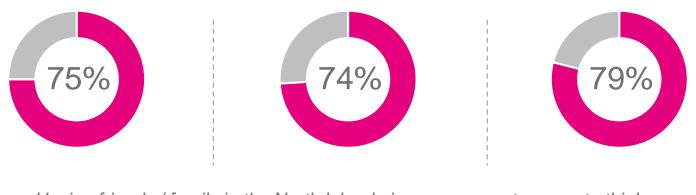
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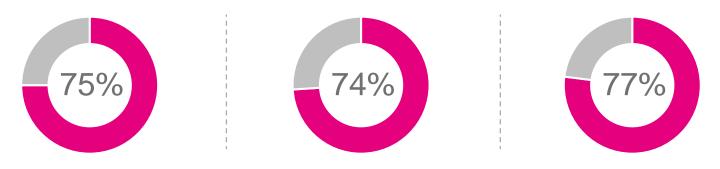
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Having friends and family in the North Island has increased my interest in going to New Zealand for a proper holiday



Having friends / family in the North Island gives me a great reason to think about visiting Auckland for leisure purposes

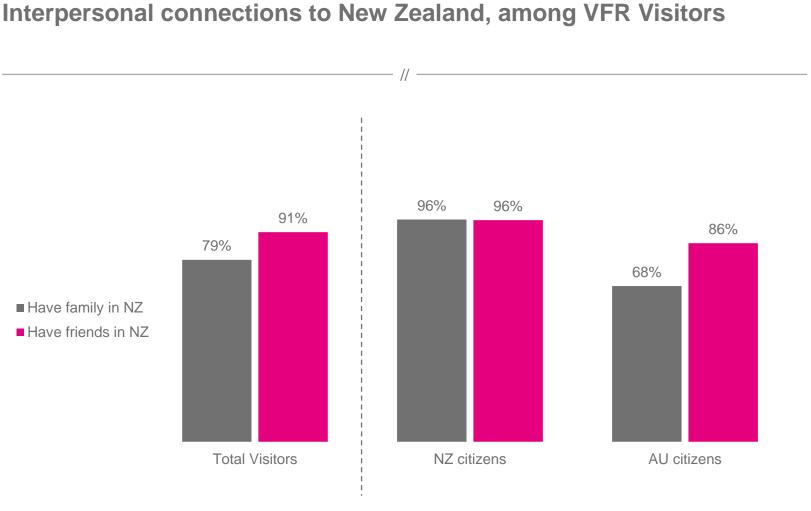


Source: AIAL-Kantar TNS AU VFR Considerer & Visitor Surveys Base: Considerers, n = 1000 | Visitors – AU citizens, n = 174 | Visitors – NZ citizens, n = 98

## KANTAR TNS.

# Leverage friends as influencers to stimulate convert VFR considerers

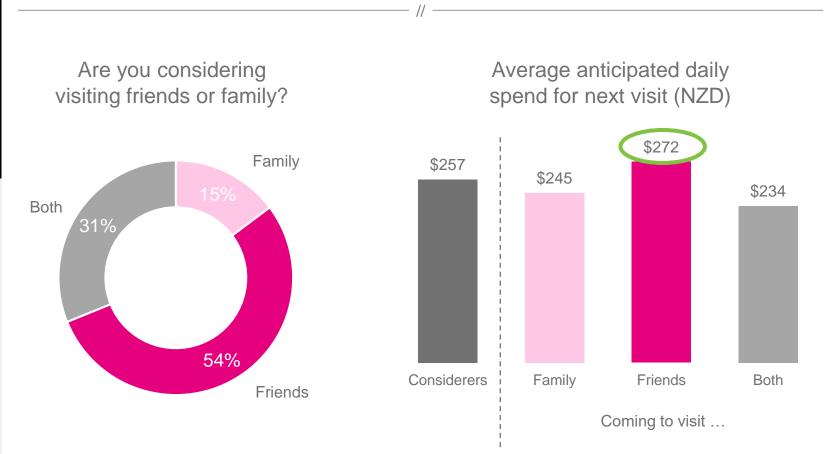
Australian citizens that have visited previously are more likely to have friends in NZ than family



Source: AIAL-Kantar TNS AU VFR Visitor Survey Base: Visitors, n = 260 | Visitors, NZ citizens, n = 98 | Visitors, AU citizens, 174

# Leverage friends as influencers to stimulate convert VFR considerers

Friends are just as much of a motivator for VFR Considerers and Considerers thinking of visiting friends are more likely to have a higher daily spend than those visiting family, or both

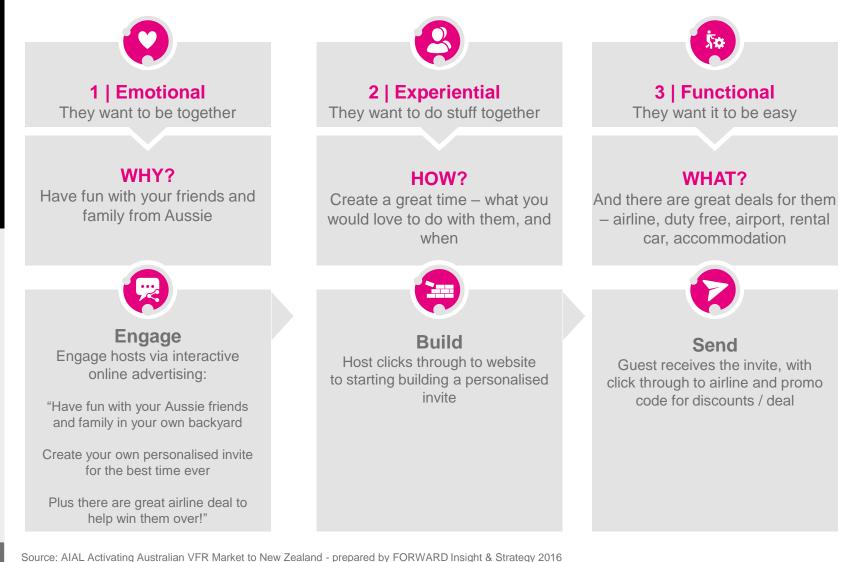


Source: AIAL-Kantar TNS AU VFR Considerer Survey Base: Considerers, n = 1000 | Considering visiting family, n = 104 | Considering visiting friends, n = 370 | Considering visiting both, n = 188 FX rate used: 1.00AUD = 1.06NZD

Type of guest Considerers are intending to visit

# Activate the market using a 'host invitation' based marketing strategy

Leverage hosts to deliver emotive messages that build on destination elements and tactical offers Conceptual idea from FORWARD Insight & Strategy for building a host invite ...



# Arrivals

## Key take-outs and high level recommendations

3



## Key take-outs

#### Unlike the Australian holiday market, VFR considerers / visitors ...

- Stimulated by emotive messages around social connection
- Interested in 'urban' activities such as restaurants and shopping
- Welcome the idea of visiting for a short break (3-5 days)
- Can be marketed to directly and via NZ-based hosts
- Stimulate domestic tourism and spending among their hosts
- Can be better identified in CRM systems

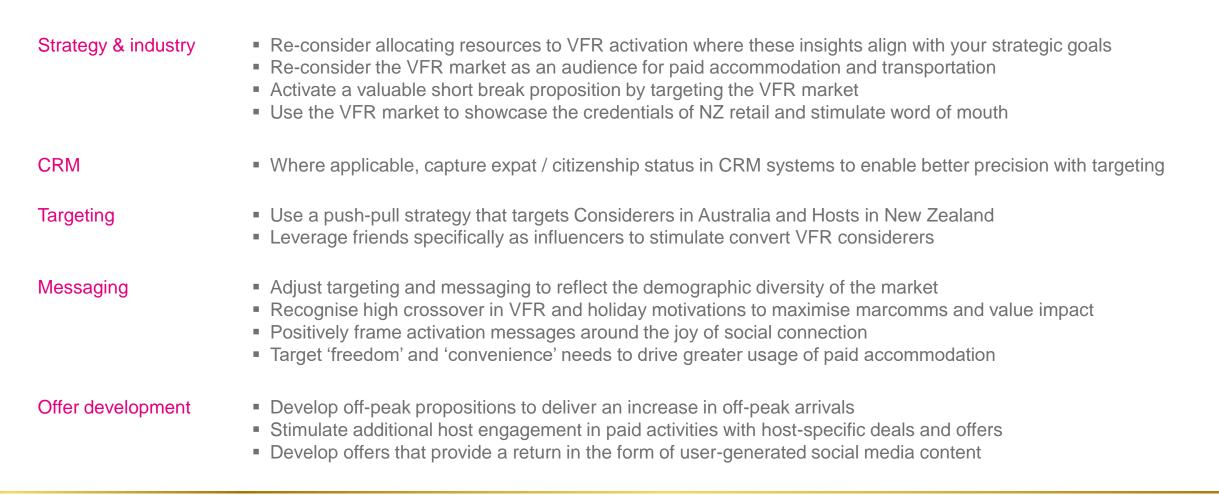
#### And like the Australian holiday market, VFR considerers / visitors ...

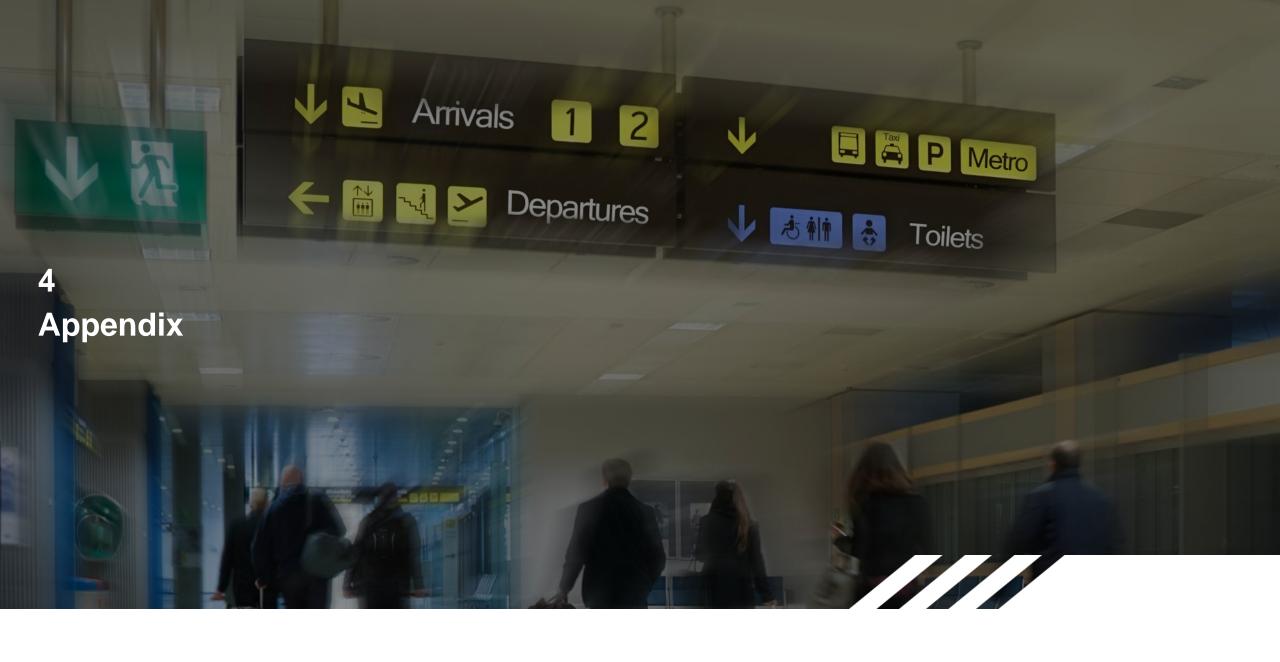
- Will use paid accommodation
- Will use paid transport

#### Furthermore ...

- VFR is an important market for delivering volume
- The market is ethnically diverse and will only become more so
- The role of friends in activating Considerers shouldn't be overlooked
- Off-peak offers have the potential to stimulate incremental visits
- VFR is a route to activating holiday arrivals in the longer term

# **High level recommendations**





Considerers and Visitors aren't necessarily born-and-bred, Anglo Kiwis or Aussies and international migration means the market only becomes more diverse Ethnicity and country of birth for Considerers and Visitors

|  |                                     | //                       |                       |                                   |                                   |
|--|-------------------------------------|--------------------------|-----------------------|-----------------------------------|-----------------------------------|
|  |                                     | Total VFR<br>Considerers | Total VFR<br>Visitors | VFR visitors that are AU citizens | VFR visitors that are NZ citizens |
|  | Australia                           | 83%                      | 55%                   | 100%                              | 25%                               |
| Citizenship New Zealand<br>Other       | New Zealand                         | 13%                      | 55%                   | 25%                               | 100%                              |
|  | Other                               | 8%                       | 4%                    | 0%                                | 2%                                |
| Birth countryAustraliaNew ZealandOther | Australia                           | 67%                      | 71%                   | 71%                               | 13%                               |
|  | New Zealand                         | 11%                      | 17%                   | 17%                               | 75%                               |
|  | Other                               | 23%                      | 12%                   | 12%                               | 11%                               |
|  | European                            | 72%                      | 78%                   | 78%                               | 74%                               |
|  | Aboriginal / Torres Strait Islander | 3%                       | 4%                    | 4%                                | 4%                                |
|  | Maori / Pacific Islander            | 5%                       | 5%                    | 5%                                | 18%                               |
|  | Asian                               | 21%                      | 16%                   | 16%                               | 11%                               |
|  | Other                               | 4%                       | 4%                    | 4%                                | 3%                                |

- Around a third of Considerers and Visitors alike were born outside of Australia
- Over a fifth of Considerers and Visitors alike are not of European ethnicity

Source: AIAL-Kantar TNS AU VFR Considerer & Visitor Surveys Base: Considerers, n = 1000 | Visitors – AU citizens, n = 174 | Visitors – NZ citizens, n = 98