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Refer page 34 for a glossary of the key terms used in this presentation.





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Financial

Our continui

Regulator

Revenue

Interim Results

\$370.6m

11.5%

Underlying profit

\$136.9m

2.9%

**Passenger** movements

10.6m

3.7%

**Operating** cashflow

\$155.1m

5.2%

**EBITDAFI** 

\$277.1m

10.8%

Earnings per share\*

11.4c

2.1%

Aircraft movements

90,877

3.1%

**Capital** investment

\$132.3m



36.5%





#### **Aeronautical**

\$157.6m revenue

5.8%



%

Moderating passenger growth:

4.4% International

4.0% Domestic

(5.2)% Transits



#### Retail

\$110.8m revenue 2

24.6%



Footprint expansion almost complete:

26 new store concepts

\$19.94 income per passenger



#### **Transport**

\$32.9m revenue

4.8%



Replacement capacity delivered:

108 net car park spaces added

1.9% ARPS increase



#### **Property**

\$43.3m revenue 14.6%



Development momentum continues: 8,000m² completed 104,000m² under construction



5.8% international PSR uplift

#### Hotels

\$19.8m revenue\* 2.9%



Ongoing strong demand: ~92% occupancy





#### Queenstown

\$25.3m revenue





Strong passenger growth:
6.7% International
10.5% Domestic





## Solid growth in revenue and EBITDA

For the six months ended 31 December (\$m)	2018	2017	Change
Revenue	370.6	332.4	11.5%
Expenses	93.5	82.3	13.6%
Earnings before interest, taxation, depreciation, fair value adjustments and investments in associates (EBITDAFI)	277.1	250.1	10.8%
Share of profit from associates	4.3	4.4	(2.2%)
Share of profit from associate held for sale	-	6.7	(100.0%)
Derivative fair value (decrease)/increase	0.2	(3.0)	(106.7%)
Investment property revaluation	11.1	41.5	(73.3%)
Depreciation expense	50.0	40.7	22.9%
Interest expense	40.1	38.6	3.9%
Taxation expense	55.4	54.5	1.7%
Reported profit after tax	147.2	165.9	(11.3%)
Underlying profit after tax*	136.9	133.1	2.9%



## Revenue growth across the business

For the six months ended 31 December (\$m)	2018	2017	Change
Airfield income	64.3	59.9	7.3%
Passenger services charge	93.3	89.1	4.7%
Retail income	110.8	88.9	24.6%
Car park income	32.9	31.4	4.8%
Investment property rental income	43.3	37.8	14.6%
Other rental income	10.0	9.0	11.1%
Other income	16.0	16.2	(1.2%)
Total revenue	370.6	332.3	11.5%

- Aeronautical revenue increase driven by growing passenger volumes and runway movements, partially offset by a price reduction in international aeronautical charges. In addition, airfield parking charge income uplift also contributed to the 7.3% increase in airfield income
- Retail income rose reflecting the full six month effect from the expanded Duty Free area as well as the launch of our luxury high street product during the period. Destination stores, the Collection Point and Strata Lounge also delivered strong income growth
- Parking revenue rose ahead of PAX growth with demand across the product range
- Investment property rental income grew in the period reflecting the development of new properties, rental growth in existing portfolio rental with new benchmarks being set, as well as continued solid ibis budget hotel performance



## Passenger growth moderating

For the six months ended 31 December	2018	2017	Change
International arrivals	2,724,021	2,592,506	5.1%
International departures	2,570,486	2,477,695	3.7%
International passengers excluding transits	5,294,507	5,070,201	4.4%
Transit passengers*	533,200	562,616	(5.2%)
Total international passengers	5,827,707	5,632,817	3.5%
Domestic passengers	4,816,706	4,630,922	4.0%
Total passengers	10,644,413	10,263,739	3.7%

- Total passenger volumes growth of 3.7% driven by capacity additions
- International passenger growth of 4.4% reflecting increased airline capacity, primarily on Asian,
   Pacific Island and North American routes
- Domestic passenger volumes increased by 4.0% partly driven by increase in capacity on the main trunk routes
- Transit passengers were down 5.2% following the introduction of direct services to San Francisco and Santiago from Melbourne with the transit losses offset by more direct passengers on the Auckland - Santiago service



## Steady growth in movements and MCTOW

For the six months ended 31 December	2018	2017	Change
Aircraft movements			
International aircraft movements	29,101	27,984	4.0%
Domestic aircraft movements	61,776	60,129	2.7%
Total aircraft movements	90,877	88,113	3.1%
MCTOW (tonnes)			
International MCTOW	3,003,550	2,907,794	3.3%
Domestic MCTOW	1,203,153	1,184,429	1.6%
Total MCTOW	4,206,703	4,092,223	2.8%

- International aircraft movements increased 4.0% in the first half of FY19, ahead of International MCTOW, particularly on the Tasman as a result of Emirates' withdrawal (backfilled by other carriers with smaller aircraft) and engine maintenance on Air NZ's B787 Dreamliner aircraft (replaced with smaller A320s)
- Domestic aircraft movements increased 2.7%, ahead of Domestic MCTOW reflecting Air New Zealand and Jetstar increasing frequency on their regional services



## **Expenses driven by business growth**

For the six months ended 31 December (\$m)	2018	2017	Change
Staff	29.8	27.3	9.2%
Asset management, maintenance and airport operations	38.6	31.7	21.8%
Rates and insurance	7.9	6.7	17.9%
Marketing and promotions	5.5	5.2	5.8%
Professional services and levies	4.9	5.7	(14.0%)
Other	6.8	5.7	19.3%
Total operating expenses	93.5	82.3	13.6%
Depreciation	50.0	40.7	22.9%
Interest	40.1	38.6	3.9%

- EBITDA margin of 74.8% in 1H19 declined vs PCP reflecting increases in staff and higher asset maintenance costs, as well as the ongoing costs associated with outsourcing business technology
- Staff costs increase driven by higher headcount in Airport Development & Delivery, Retail and Property plus additional specialist roles in Airport Operations. We also completed a pay equity review in the period resulting in some increases to ensure pan-business equity
- Asset management, maintenance and operations increase driven by investment in technology, additional variable costs to drive revenue growth (Strata Lounge, Valet) as well as servicing the increased terminal footprint
- Rates and insurance increase reflected the rise in insurance premiums from a full six months of the Fire Service Levy rise from last year, as well as servicing the increased terminal footprint

QUEENSTOWN

Interim Results



For the six months ended 31 December (\$m)	2018	2017
Queenstown Airport*		
Total Revenue	25.3	23.2
EBITDA	17.4	17.0
Underlying Earnings (Auckland Airport share)	2.1	2.2
Domestic Passengers	829,957	751,056



Novotel Tainui Holdings**			
Total Revenue	15.4	15.1	1.8%
EBITDA	5.8	5.9	(1.6%)
Underlying Earnings (Auckland Airport share)	2.1	2.2	(4.5%)
Average occupancy	91.8%	92.3%	
Average room rate increase	2.4%	10.1%	

· Auckland Airport sold its investment in North Queensland Airports to a consortium of existing investors in March 2018 for A\$370 million

International Passengers

Aircraft movements



2017

333,439

8,328

355,789

9,086

Change

9.1%

2.4%

(4.5%)

10.5%

6.7%

9.1%

<sup>\* 24.99%</sup> ownership

<sup>\*\*</sup> Novotel ownership increased from 20.00 to 40.00% in February 2017

## **Funding**

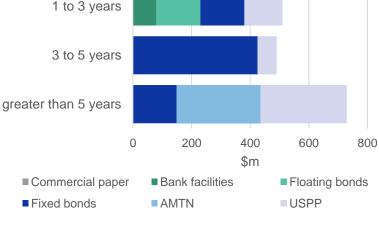
Interim Results

- Total borrowings at 31 December increased to \$2,148m, 4.3% up on 30 June
- Committed undrawn facility headroom at 31 December of c.\$374m
- · Committed to our A- credit rating
- Dividend policy of paying ~100% of underlying NPAT
- Dividend reinvestment plan remains in place for the interim dividend and offered at a 2.5% discount to market price

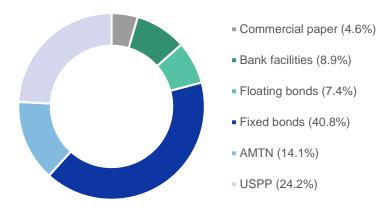
#### **Credit metrics**

For the period ended	Dec 2018	Jun 2018
Debt/Debt + market value of equity	20.0%	20.4%
Funds from operations interest cover	5.3	5.0
Funds from operations to net debt	18.3%	18.4%
Weighted average interest cost	4.29%	4.24%
Average debt maturity profile	4.63	4.93
Percentage of fixed borrowings	60.1%	54.7%

# Debt maturity profile less than 1 year 1 to 3 years



#### **Sources of funding**





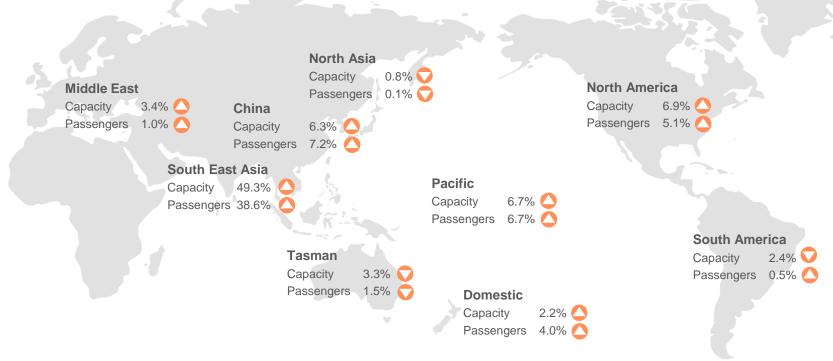


## **Growing travel and trade markets**



Interim Results

Variable growth from traveller source markets in the six months to December 2018



- Long haul seat capacity growth continues to unlock passenger source markets, providing more convenient direct flight routings to key Asia Pacific and Middle East hubs
- New direct routes to Taipei and Chicago launched during the period unlocking new traveller source markets, whilst growth continued on existing routes
- Restructure of the Tasman aviation market post alliance changes with three scale competitors and the further rationalisation of fifth freedom airline operators



## **Growing travel and trade markets**



Interim Results

#### **Theme**



Our aeronautical market is also more diversified than a few years ago, with more destinations served



The depth of our aeronautical market has increased in recent years with increased frequencies on many routes



New Zealand outbound and domestic remains strong but showing signs of slowing down

#### **Observation**

Number of destinations served

2015

Number of airlines operating

2015

2018

Chinese PAX 3 year CAGR

20% Direct -5% via AUS

North American market deepening

airlines

destinations

2015

2018

**Number of NZ PAX journeys** 

3.8m

4.5m

2015

2018

#### **Implication**

- Our network is maturing with indirect services being replaced with point to point travel
- Increased depth and breadth of the network is adding resilience to our passenger flows
- Additional capacity has stimulated increased travel through greater choice and lower prices
- Emerging markets continue to grow, with India, Malaysia, Thailand and Brazil PAX up >10%, albeit off a low base
- Routes more sustainable with the number of next generation aircraft operating out of Auckland continuing to increase



#### Strategic priority:

## Invest for future growth





#### Customers are seeing the benefits of our infrastructure programme

#### **Terminal**

- The international outbound expansion (Phase 3) project reached practical completion in February 2019 refurbishing or extending 36,000m<sup>2</sup> of the international terminal
- Phase 3, together with other recently completed elements of the international terminal development programme have added 55,000m² of new or refurbished terminal space in the last 12 months including:
  - emigration and security processing area;
  - passenger decompression area;
  - retail space; and
  - passenger amenities

#### **Transport**

- Completed the Landing Road intersection upgrade and the Nixon Road bypass
- These projects deliver substantial improvements in traffic flow across the precinct
  - reduced average journey times from the international and domestic terminals to The Landing by 38% and 50%, respectively, vs last year's summer peak
  - 85% reduction in heavy vehicles transiting south through the airport precinct since the opening of the bypass



"Sun showers" by Eric Rieger aka HOTTEA



Newly opened International Terminal departures pre-screening area





## **Anchor projects**

- Eight anchor projects
   create significant
   additional aeronautical
   capacity to cater for future
   growth
- PSE3 we have been consulting with key stakeholders around the design of many of these projects and their construction
- This consultation process has resulted in us revisiting a number of the design elements to ensure they meet the needs of customers
- Given the increased scale of these projects we have also revisited the timing and sequencing to ensure the anchor projects:
  - provide the right level of headroom to enable construction to occur; and
- minimise disruption to customers

## Invest for future growth



nterim Results

Highlights

**Terminal** 

Terminal

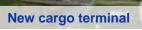
**Terminal** 

Financial









#### 1H19

- Principal design elements established
- Detailed consultation on function and process
- Design elements refined
- Completed concept design
- Agreed key elements with border agencies and airlines
- Awarded and commenced next phase of design
- Expansion of foodcourt and security area commenced
- Further follow-on feasibility studies commenced for additional works
- Industry study complete
- · Location confirmed
- Consultation with industry stakeholders underway

#### 2H19

- Procurement model to be developed
- Finalise concept design and consultation with stakeholders and airlines

#### FY20 and beyond

- Continue enabling works
- Complete detailed design

- Continue design
- Commence construction enabling works
- Commence procurement
- Complete enabling works
- Commence civil works
- Follow-on projects design completed

Commence concept design

- Expanded foodcourt and security area opens
- Commence civil and major airfield and in-terminal works
- Commence civil works and construction



## **Invest for future growth**

Our continuing

Airfield

**Transport** 

**Transport** 

## Airfield Northern stands & taxiways Northern runway **PUDO and MSCP1** Northern road network

#### 1H19

- · Finalised detailed design
- · Agreed design and acceleration of project with stakeholders and airlines
- Tenders issued and received
- NOR decision issued
- Feasibility design complete
- Concept design commenced
- · Consultation with stakeholders and airlines
- Completed concept design
- · Agreed key elements with stakeholders and airline
- Commenced preliminary design
- · Continued detailed design
- · Consultation with stakeholders and airlines
- Commenced procurement for physical works

#### 2H19

- Tender evaluation and award
- Commencement of enabling and civil works
- Updating work on timing for the northern runway
- Concept design complete
- Procurement model agreed

Complete preliminary design

Commence enabling works

· Procurement model to be

#### FY20 and beyond

- Taxiway Mike and Lima testing
- Stand earthworks completed
- Commence construction of drainage and pavement
- Detailed design underway
- Earthworks construction forecast to begin in FY21, subject to triggers
- Completion forecast FY28
- Final stages of design, procurement and preparation for main works

- Finalise detailed design
- Construction contract awarded

developed

- Construction commenced
- Stage 1 GBMD\* widening and two-way north/south by-pass complete
- Terminal exit road opened



## Invest for future growth



#### Continued momentum with 14.6% growth in rental income

- Development momentum maintained. Strong preleasing activity and new rental benchmarks set
- Completed developments include:
  - 7,000m<sup>2</sup> DSV Logistics warehouse and office at The Landing
  - 6,700m<sup>2</sup> facility for Sheppard Cycles and Early Settler
- Projects under construction progressing well:
  - Foodstuffs civil works complete 6 weeks ahead of programme
  - 1,200m<sup>2</sup> office development for Airways
  - 11,000m<sup>2</sup> speculative warehouse facility pre-let 6 months prior to completion
- Two speculative warehouse projects totaling 16,000m<sup>2</sup> in design
- Design and procurement for Hotel 4 and the Pullman ongoing. Construction on track to commence in 2019

\$94.0m

**Investment property** rent roll

97.7%

Occupancy in the portfolio

9.6 years

WALT

246

hectares of land available for development





Ignite Urban Design Award: Best Property Team



## Be fast, efficient and effective



nterim Results

interim Res

#### In the first six months we have...

- Agreed pathway with ACE\* forum to increase air traffic movements to 47 per hour by 1H20 and 50 per hour by 2022
- Doubled the number kiosks at the international terminal and added more airlines to the service
  - ~70% of international passengers now use self-service kiosks
- Added four new mobile airbridges providing customers with a safer, faster and more comfortable experience
- Rolled out 4,000 new braked baggage trolleys
- Added improved wayfinding in international arrivals
- Launched real-time border agencies queue times feature in the Auckland Airport app
- Upgraded the WiFi network enabling improved service and extended the free period to 2 hours

#### Over the next six months we are...

- Undertaking a check-in-to-gate biometrics trial
- Improving the international transit experience
- Enhance international passenger screening
- Refurbishing Pier A to enlarge gate lounges
- Upgrading the Auckland Airport app to add new features, including home-to-gate and real time customer feedback
- Developing a dedicated One World Alliance check-in area



New Auckland Airport app real-time queue feature

ghlights

Financial

Passenger experience improvements

## Be fast, efficient and effective



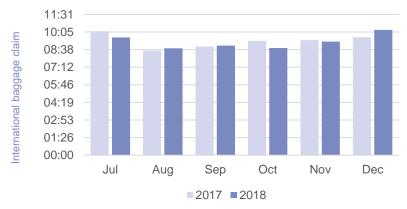
Interim Result

#### We are focused on overall system performance

 Our quality of service is improving across both terminals

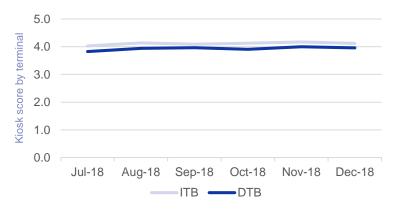


 Baggage reclaim time in 1H19 continues to improve in an environment of growing pax



\* December 2018 baggage reclaim processing time increase was due to the 8 December fire incident

 New facilities and focus on service delivery is resulting in improved customer feedback



 Total number of bussed international flights has declined circa 35% on 1H18



#### **Strategic priority:**

## Strengthen our consumer business



Interim Results

#### Improved retail experience driving ongoing growth

- Retail income up 24.6% and income per passenger grew by 19.9%\* as a result of the expansion to duty free and new stores opening
- New store openings deliver a broader choice and better overall experience for passengers
- International terminal retail sales were up 10.4% while PSR increased 5.8%, with duty free and luxury the biggest contributors
  - Duty Free PSR grew 10.4%, led by cosmetics & skincare, electronics and NZ health & wellbeing products
  - Luxury stores have grown overall retail sales without cannibalising other segments
- Continued strong performances from the Collection Point, and Strata Lounge, both up in double-digits
- Technology and additional destination products added to The Mall product range with overall ATV c.25% higher than physical stores
- Retail income expected to moderate in future periods as we cycle recent store expansion

New retail concepts opened during the year

24.6%

Increase in retail income

19.9% Increase in retail income per passenger\*

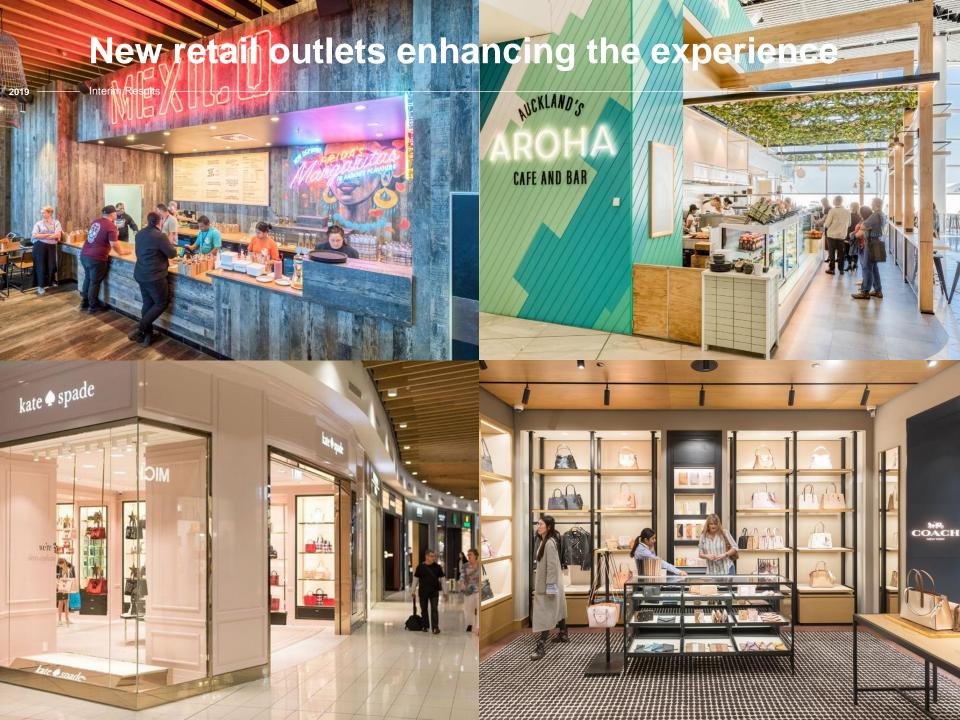
<sup>\*</sup> Per international passenger





Launched a WeChat mini-store for Chinese customers, an extension of the Mall





### **Strategic priority:**

## Strengthen our consumer business



nterim Results

#### Parking revenue up in line with passenger growth despite capacity disruptions

- Parking income up 4.8%, with ARPS also up 1.9% as a result of continued demand and customer receptiveness to higher value products
  - Valet revenue increased by 28.2%
- Completed the demolition and repurposing of the Cargo Central building into domestic car parking
- Added 700 (108 net) new parking spaces in the period
- Construction of the 1,000 (500 net) bay multistorey car park progressing to plan and is expected to complete in June 2019
- Finalising design of the 3,000 space multi-storey car park to be located outside the future domestic jet terminal
- Business-casing a significant Park & Ride expansion, with a capacity of ~ 4,000 spaces

36%

Increase in Valet exits

46%

Online booking as % of total car parking income



New 1,000 bay multi-storey car park under construction



## People, place and community

Interim Results

#### We are continuing to prioritise safety and play our part in the community

#### **Community**

- 12 days of Christmas initiative in its 10<sup>th</sup> year
- Expanded the Auckland Airport Education Scholarships programme to 10 local secondary school students assisting with tertiary studies and employment transition
- Granted \$345,781 to the Auckland Airport Community Trust to support learning, literacy and life skills in South Auckland
- Thirty \$1,000 grants to local charities and organisations

#### People, safety and sustainability

- Total passenger and public injuries down in 1H19
- Over the last three years, the employee recordable injury rate declined 36% but it is up 9% on prior year
- Helped to plant 40,000 native trees at a Million Trees / Matariki Tu Rākau community event
- Updated parental leave policy providing support in excess of the minimum legislative provisions
- Completed a pay equity review resulting in positive changes that ensure we maintain an equitable remuneration system

#### **Employment**

 Created 279 training opportunities and placed 159 people into new jobs in 1H19 31%

Reduction in total passenger and public injuries in 1H

9.0%

Increase in the employee recordable injury rate

5.6% Increase in the number of reported safety observations\*

<sup>\*</sup> Including hazards and near-misses











## Regulatory update

- On 1 November 2018, the Commerce Commission published its final report on Auckland Airport's aeronautical pricing for PSE3 (FY18-22), concluding that part of our targeted return over and above its 6.41% airport-sector mid-point estimate is excessive
- We believe that our published PSE3 aeronautical pricing and the target return were fair and we provided considerable Auckland Airport-specific evidence in support
- But we are respectful of the important role that the Commission plays in overseeing the economic regulation for New Zealand airports



Blue Sky 18 pan-agency emergency response exercise

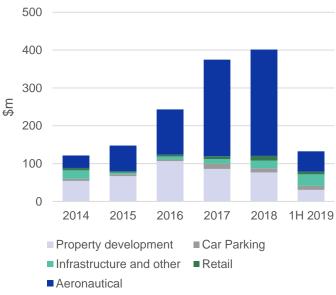
- Our Board has therefore decided to provide a discount to Auckland Airport's published prices for FY20, FY21 and FY22, so as to reduce our target return over the entire five year PSE3 period from 6.99% (equivalent to the Commission's 65th percentile airport-sector WACC estimate) to 6.62% (55th percentile)
- We are looking forward to moving on from the three year PSE3 aeronautical pricing process culminating in today's pricing response announcement and are now turning our focus back on efficiently running the business and on delivering the very large aeronautical capex programme that will deliver considerable benefits to our airlines, passengers and the wider New Zealand economy

## **Capital expenditure update**

Interim Results

- Capital spend decreased in 1H19 to \$132.3m
- Some anchor PSE3 projects are taking longer as concept design and consultation continues with the interdependencies and complexity of projects extending timelines
- Northern stands and taxiways project accelerated with support of key customers due to capacity and sequencing requirements
- Construction market presents challenges, but we are looking to reduce this risk through procurement
- Total commissioned capex during PSE3 is still forecast to be broadly consistent with the original pricing forecasts

#### Historical capital expenditure



## **Outlook**

Interim Results

#### Guidance

- We now expect total capital expenditure in FY19 of between \$280m and \$330m
- We expect underlying net profit after tax (excluding any fair value changes and other one-off items) in FY19 to be between \$265m and \$275m
- This guidance is subject to any material adverse events, significant one-off expenses, non-cash fair value changes to property and any deterioration due to global market conditions or other unforeseeable circumstances





#### 2019 =

## **Appendix: Underlying profit reconciliation**

		2018		2017		
For the six months ended 31 December (\$m)	Reported profit	Adjustments	Underlying profit	Reported profit	Adjustments	Underlying profit
EBITDAFI per Income Statement	277.1	-	277.1	250.1	-	250.1
Share of profit of associates	4.3	(0.1)	4.2	4.4	-	4.4
Share or profit of associate held for sale	-	-	-	6.7	0.1	6.8
Derivative fair value movement	0.2	(0.2)	-	(3.0)	3.0	-
Investment property fair value increases	11.1	(11.1)	-	41.5	(41.5)	-
Property plant and equipment revaluation	-	-	-	-	-	-
Depreciation	(50.0)	-	(50.0)	(40.7)	-	(40.7)
Interest expense and other finance costs	(40.1)	-	(40.1)	(38.6)	-	(38.6)
Taxation expense	(55.4)	1.1	(54.3)	(54.5)	5.6	(48.9)
Profit after tax	147.2	(10.3)	136.9	165.9	(32.8)	133.1

- We have made the following adjustments to show underlying profit after tax for the six months ended 31 December 2018 and 31 December 2017:
  - reversed out the impact of revaluations of investment property in 2018 and 2017. An investor should monitor changes in investment property over time as a measure of growing value. However, a change in one particular year is too short to measure long term performance. Changes between years can be volatile and, consequently, will impact comparisons. Finally, the revaluation is unrealised and, therefore, is not considered when determining dividends in accordance with the dividend policy.
     None of the property, plant and equipment revaluation in 2018 affected reported profit. Therefore, no underlying profit adjustment was required in 2018, nor in 2017 in which there was no property, plant and equipment revaluation;
  - the group recognises gains or losses in the income statement arising from valuation movements in interest rate derivatives which are not hedge accounted and where the counterparty credit risk on derivatives impacts accounting hedging relationships. These gains or losses, like investment property, are unrealised and interest rate derivative valuation movements are expected to reverse out over their lives;
  - to be consistent, we have also reversed the revaluations of investment property and financial derivatives that are contained within the share of profit of associates in 2018 and 2017; and
  - reversed the taxation impacts of the above movements in both 2018 and 2017.



## Glossary

2019 Interim Results

ACE Airfield Capacity Enhancement

ARPS Average revenue per parking space

ATV Average transaction value

EBITDAFI Earnings before interest, taxation, depreciation, fair value adjustments and investments in associates

GBMD George Bolt Memorial Drive

MCTOW Maximum certified take off weight

PAX Passenger PSE3 FY18-FY22

PSR Passenger spend rate

WALT Weighted average lease term

