

# **Auckland Airport**

## **Annual Results to June 2009**

## Notes

**This annual results presentation dated 28 August 2009 provides additional comment on the media and financial materials released at the same date. As such, it should be read in conjunction with, and subject to, the explanations and views provided in that release.**

# Simon Moutter

# Simon Robertson



# The state of the market

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**Brutal operating conditions**

**Aviation sector under pressure**

**Passenger volumes down**

**Major customer weathering the storm**

**Unsure if we are through worst**

**Auckland Airport proactively managing conditions**



# Sound strategy in place

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**Creating value from movement of people and goods**

**Getting “fighting fit”**

**Making the most of what we have**

**Encouraging a healthy market**

**Looking for new opportunities**



# Solid results achieved

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**Voted one of world's top 10 airports**

**Two new international airlines won**

**Revenue \$369.2m up 5.2%**

**Operating EBITDA \$280.4m up 1.6%**

**Capital expenditure \$87.5m down 38.8%**

**Underlying profit \$105.9m up 2.1%**

**Balance sheet further strengthened**



# The 2009 financial results

Passenger volumes

Aircraft movements

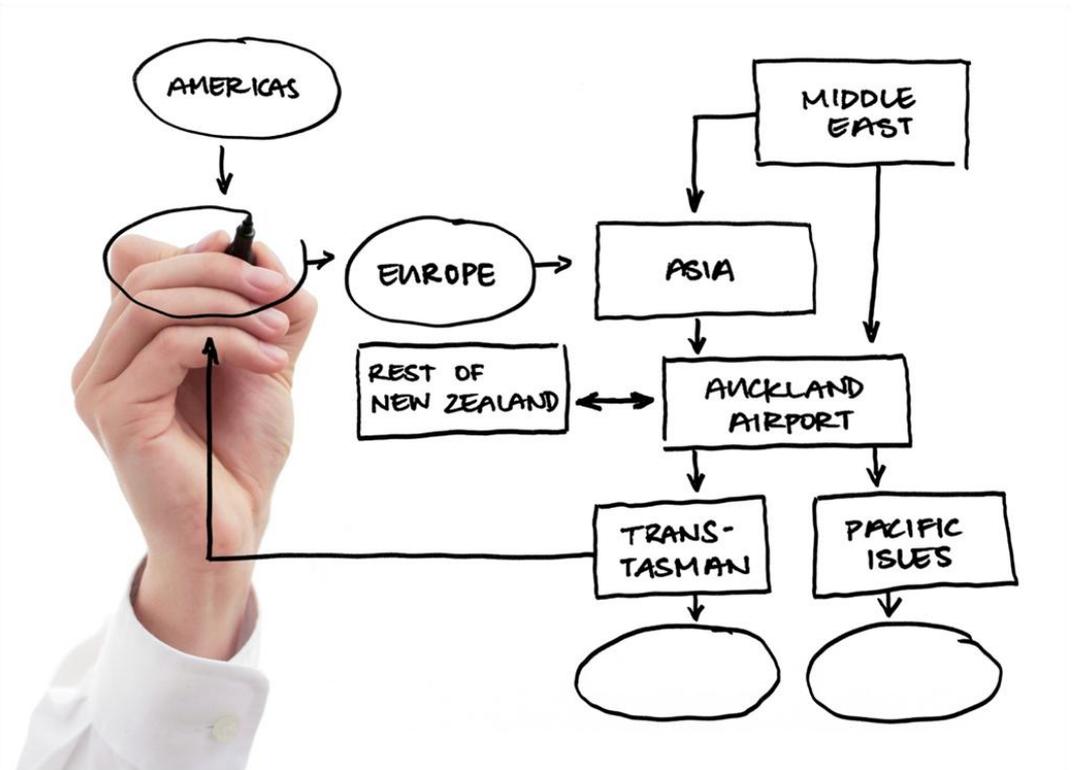
Revenues

Costs

Profit

Dividends

Balance sheet



# Results overview

|  | 2009 (\$m) | 2008 (\$m) | % Change |
|--|------------|------------|----------|
| <b>Revenue</b>   | 369.2      | 351.0      | 5.2      |
| <b>Operating EBITDA</b>                                | 280.4      | 275.8      | 1.6      |
| <b>Cost relating to ownership proposals</b>            | -          | (9.6)      | -        |
| <b>Investment property fair value</b>                  | (64.6)     | 13.7       | -        |
| <b>Total EBITDA</b>                                    | 215.8      | 280.0      | (22.9)   |
| <b>Reported Profit after taxation</b>                  | 41.7       | 113.0      | (63.1)   |
| <b>Underlying Profit</b>                               | 105.9      | 103.7      | 2.1      |
| <b>Underlying earnings per share - cents per share</b> | 8.65       | 8.49       | 1.9      |
| <b>Ordinary dividends - cents per share</b>            | 8.20       | 8.20       |          |

# Passenger volumes decline

**Economic conditions impact passenger volumes**

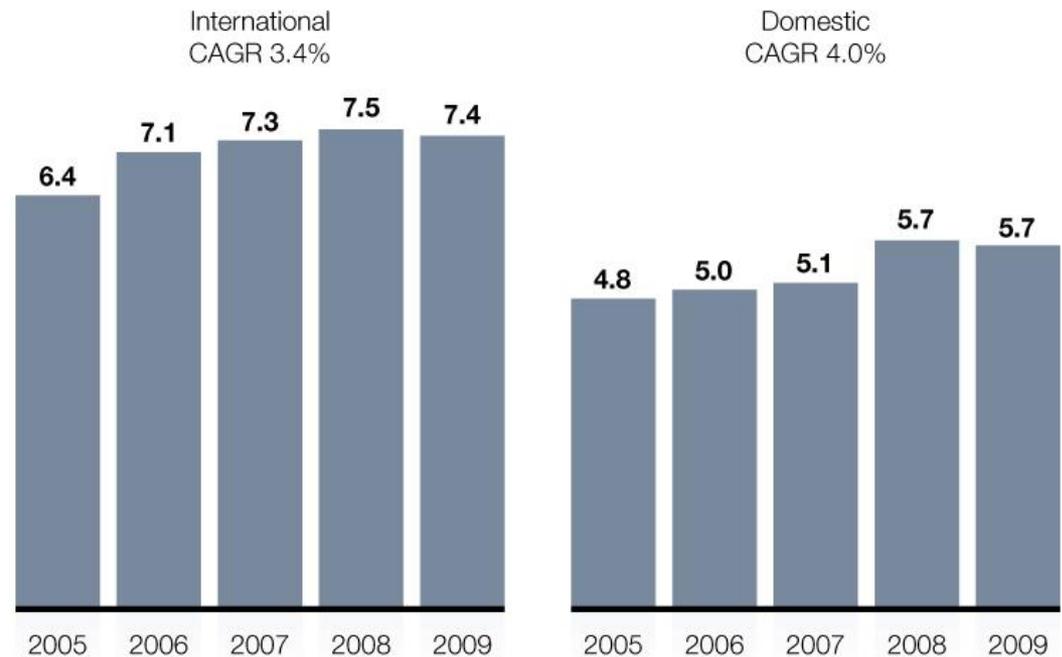
**Swine flu added to decline**

**International passengers down 1.4% year on year, 3.2% H2:H2**

**Domestic passengers down 1.5% year on year, 6.7% H2:H2**

**Working on stimulating passenger volumes**

**Passenger Volume Trends (millions)**



# Passenger markets changing

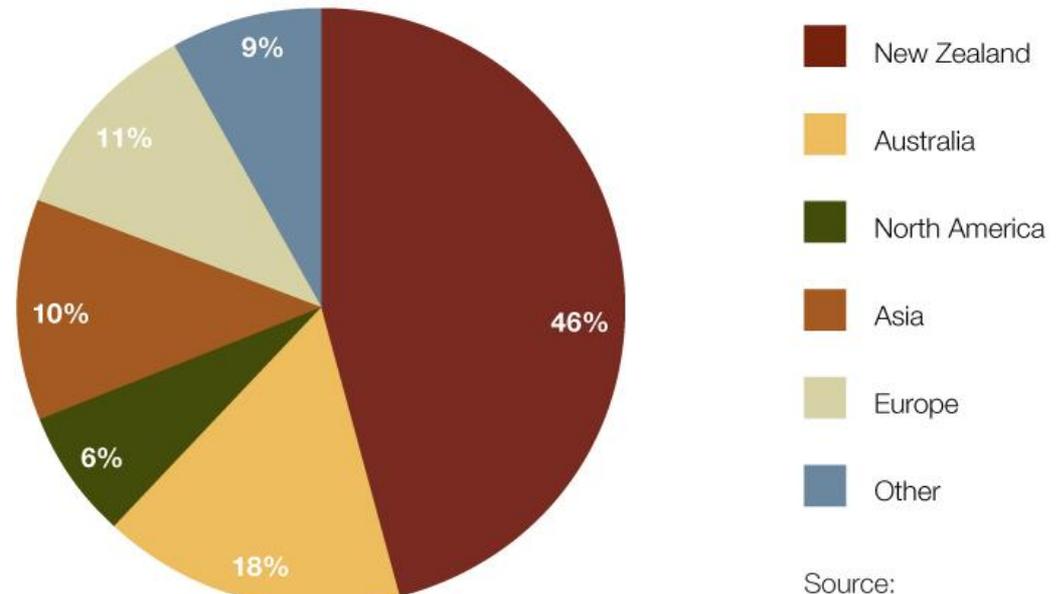
**International long-haul  
volumes hit hardest**

UK -9.6%, US -11.0%,  
Asia -12.5%

**Competition on trans-  
Tasman stimulating  
demand, Australian  
visitors increased 7.1%**

**Domestic market  
reflects changes to  
airline services**

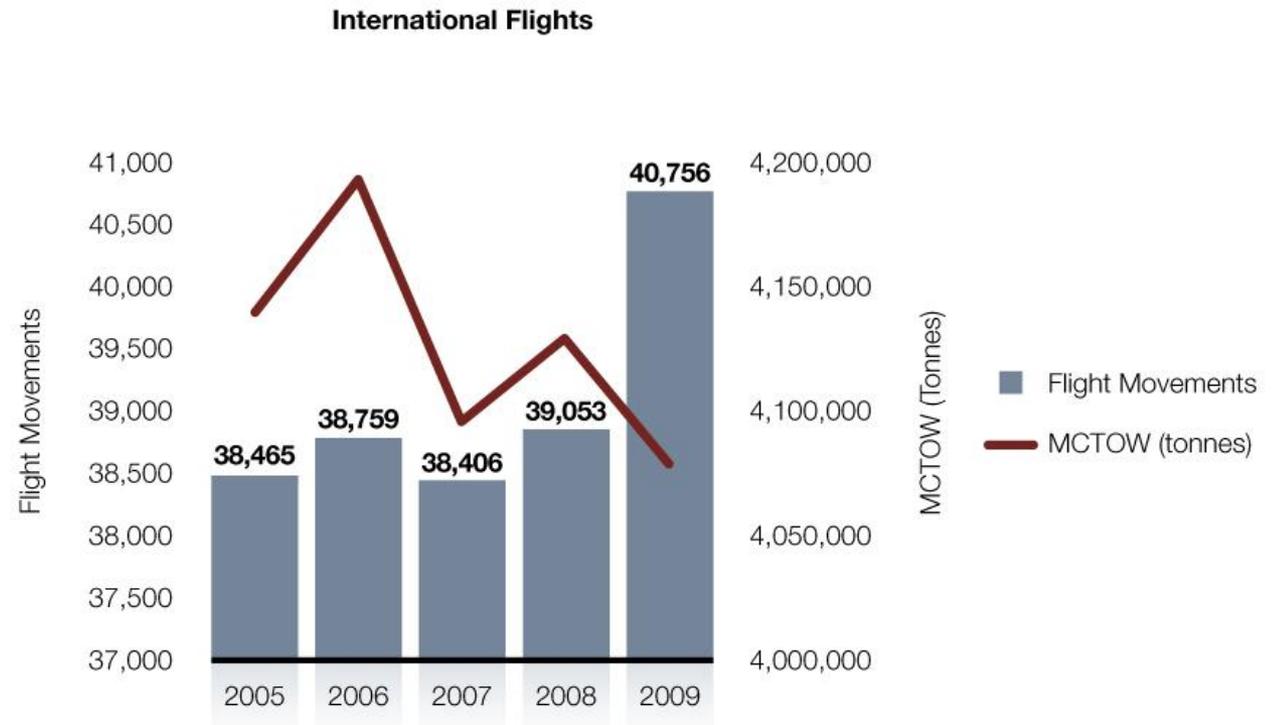
**Arrivals by Country – 2009**



# International aircraft movements up

Airlines managing air services, frequencies and aircraft size to cope with conditions

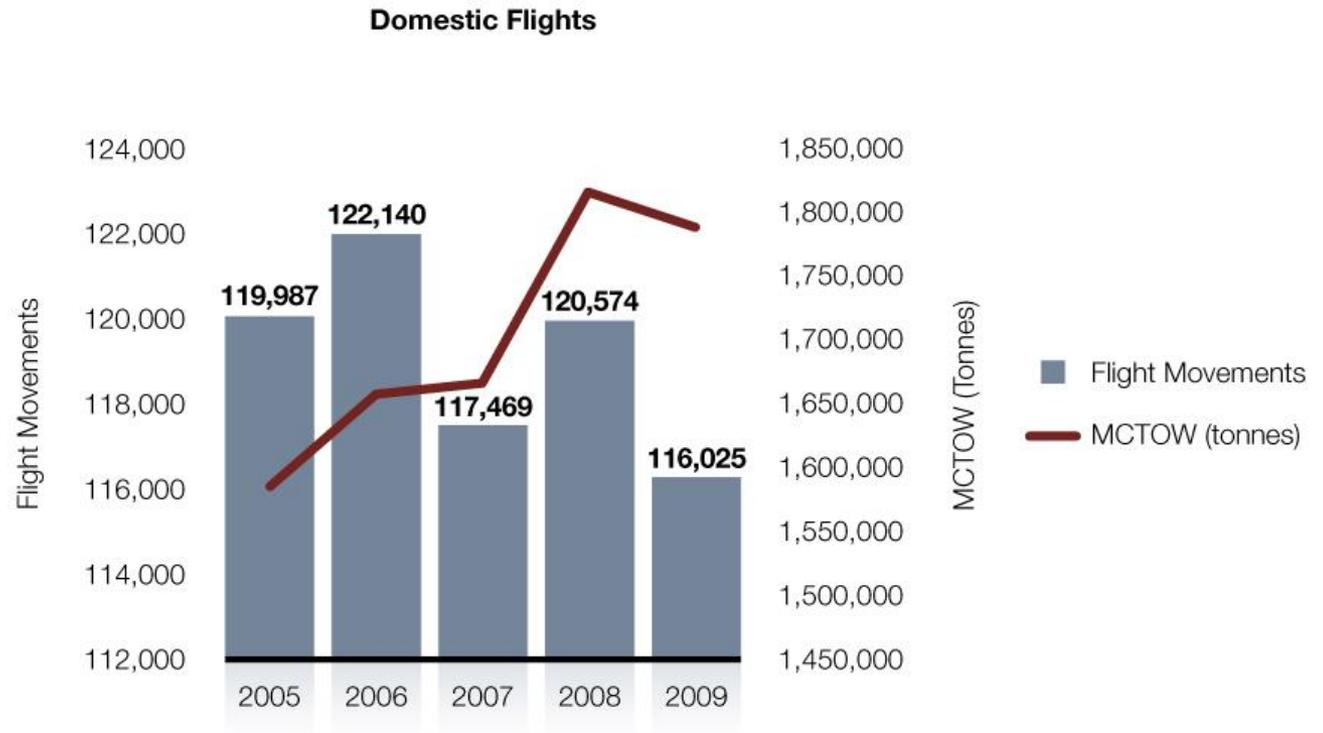
Our air service development and promotions stimulated volume



# Domestic aircraft movements decline

Domestic performance assisted by full year impact of Pacific Blue

Fewer domestic flights but more larger sized aircraft



# Revenues strong in non-aero

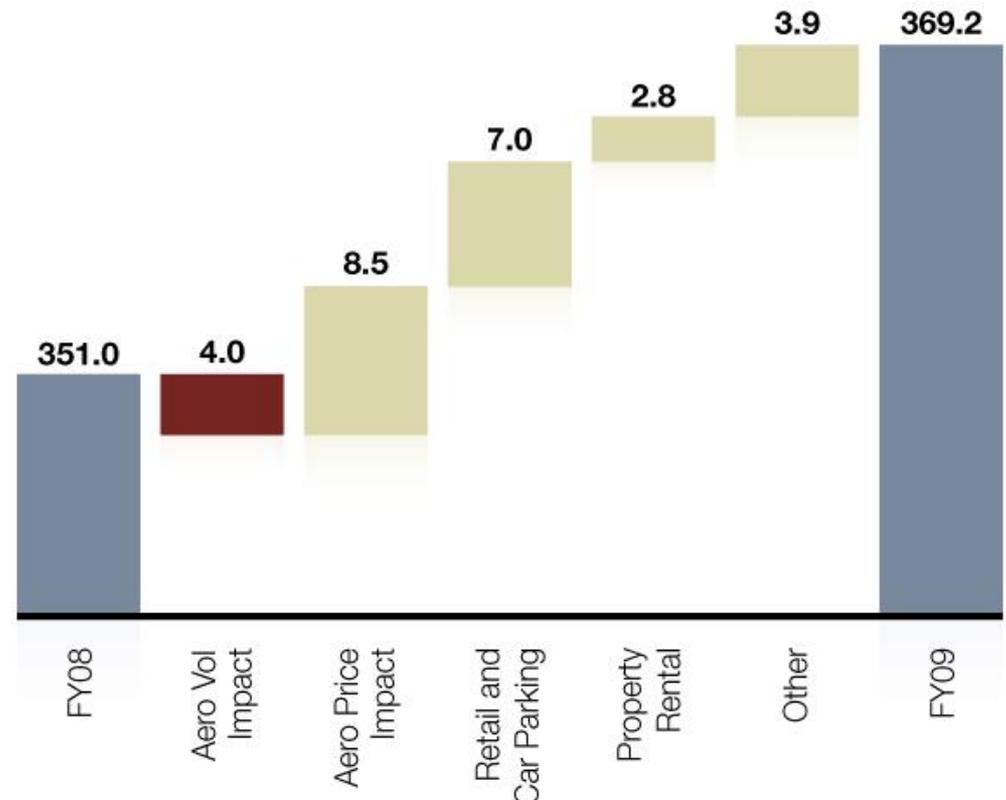
Aeronautical revenue growth modest

Pleasing retail and property growth

Pax volumes down but retail yield improving

Retail growth boosted by single duty free operator contract (now renegotiated)

Revenue Growth FY08 to FY09 (\$ millions)



# Costs up due to unusual items

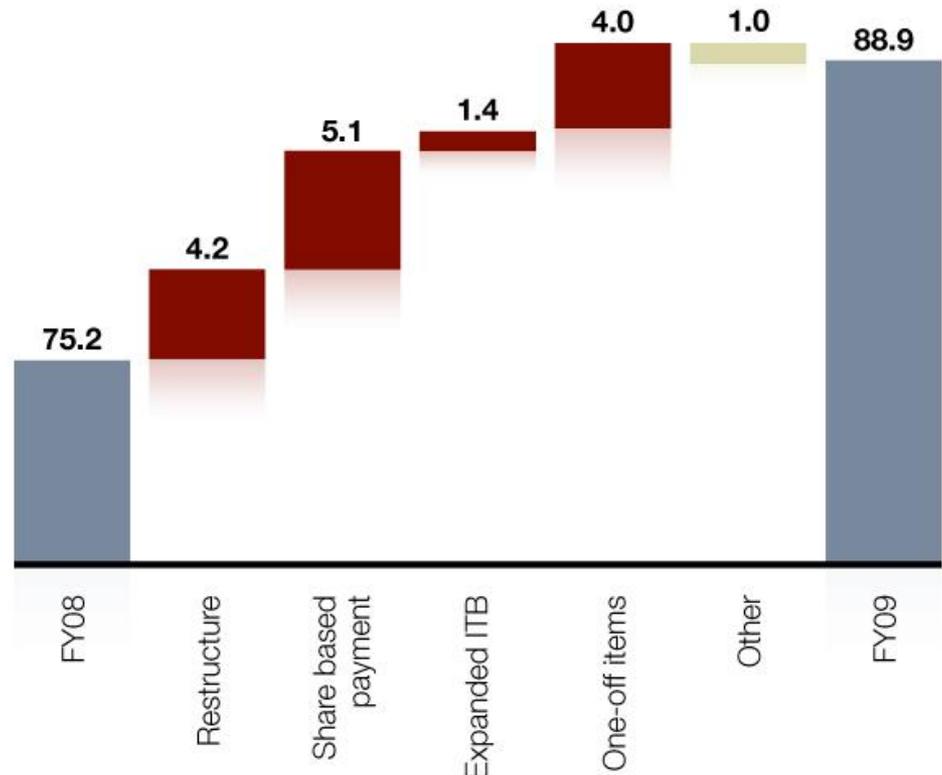
Unusual items in FY08 and FY09 distort comparison

Staff costs (excluding one-offs) increased 1.7%

Other one-off items include Commerce Commission costs, bad debts and loss on sale

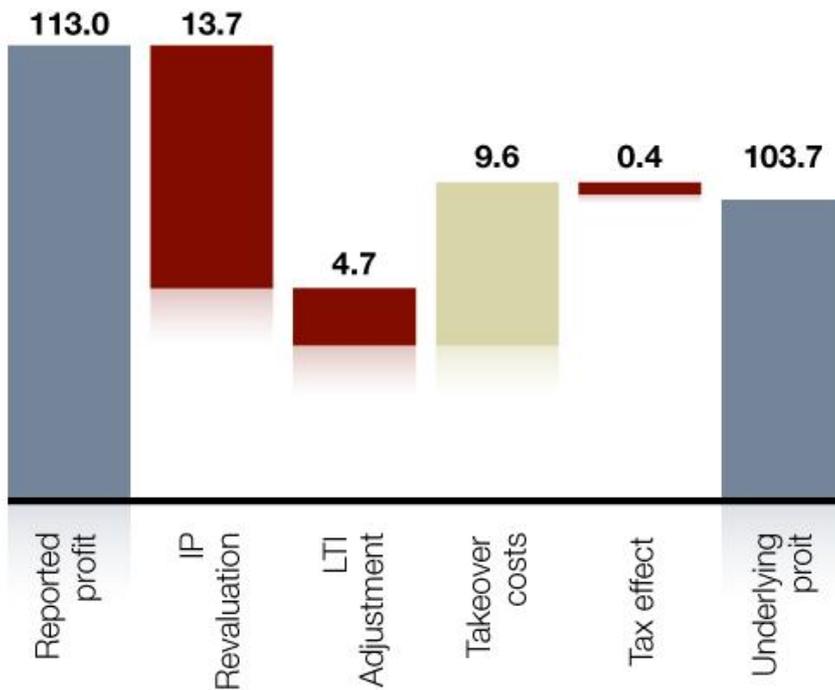
Focus on proactively managing costs key to being fighting fit

Operating Expense Movements FY08 to FY09 (\$ millions)

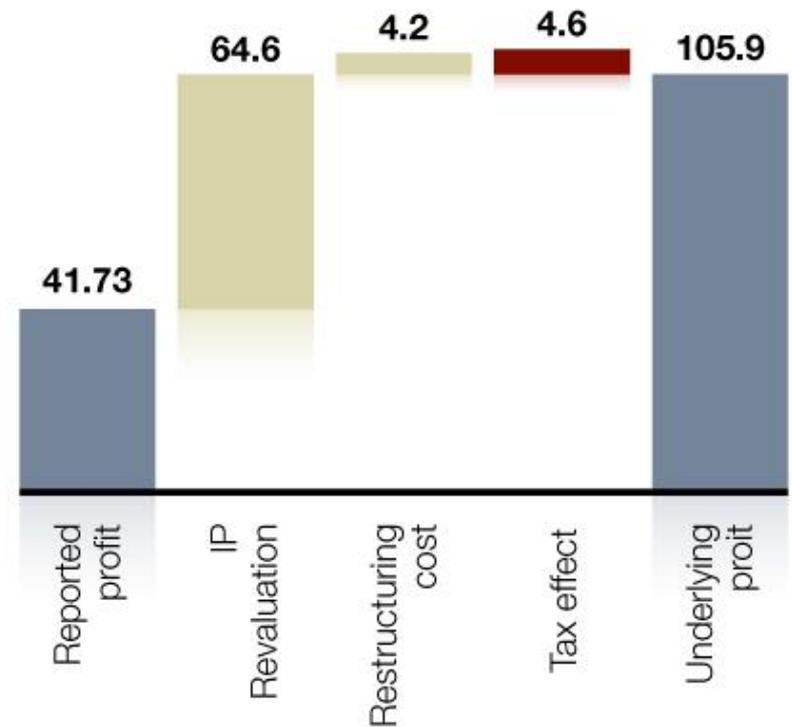


# Underlying profit up

Reported profit to Underlying Profit FY08 (\$ millions)



Reported profit to Underlying Profit FY09 (\$ millions)



# Dividends maintained

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**Final dividend of 4.45 cps,  
bringing total dividend for  
the year to 8.2 cps**

**Dividend payout ratio of  
95% of underlying profit**

**Formal dividend policy  
remains at 90%**



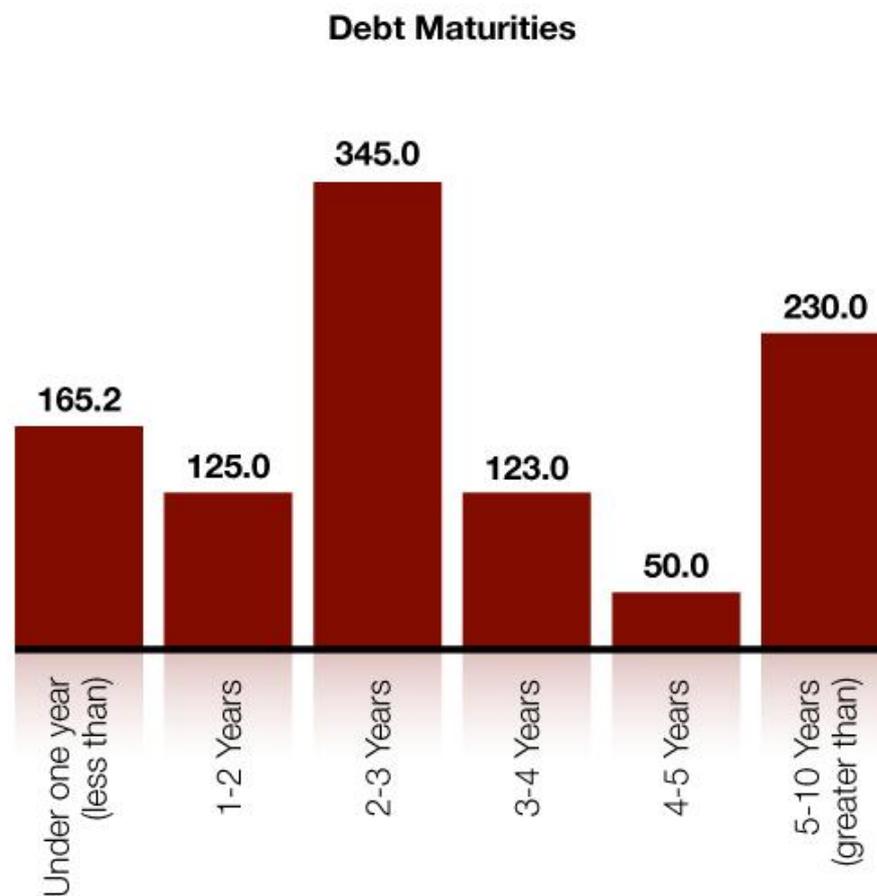
# Balance sheet strengthened

Active management of  
debt portfolio

Two bond issues in FY09  
raised \$180 million

S&P rating A- /A2 (stable  
outlook)

Balance sheet remains  
robust



# Improved debt ratios

|   | <b>2009</b> | <b>2008</b> | <b>% change</b> |
|---|-------------|-------------|-----------------|
| <b>Underlying EBITDA Interest cover</b> | 3.58        | 3.42        | 4.7%            |
| <b>Average debt maturity</b>            | 3.3         | 3.2         | 3.1%            |
| <b>Debt to Debt + Equity</b>            | 36.9%       | 35.5%       | (3.9%)          |
| <b>Percentage Fixed</b>                 | 79%         | 58%         | 36.2%           |
| <b>Average Interest Rate</b>            | 7.52%       | 8.18%       | (8.1%)          |

# Getting 'Fighting Fit'

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## This year's progress:

Reduced capital expenditure programme

Restructured management and operations

Costs and resources managed proactively

Instituted performance management culture

Health & Safety performance improved



# Getting 'Fighting Fit'

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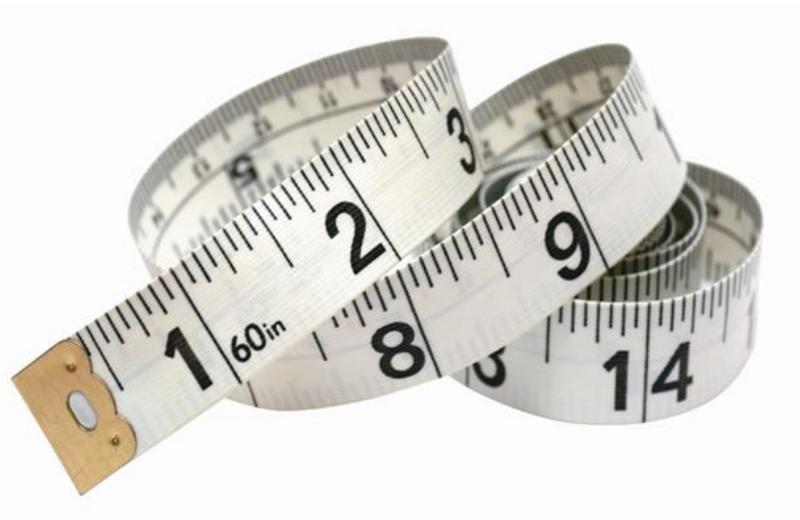
## Next year's focus:

Capital expenditure in range of \$60 to \$65 million (excluding yet to be committed property development)

Sharpen capital allocation methodologies

Strategic sourcing review

Introduce new smart technologies



# Making the most of what we have

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## Retail:

Outlook for duty free lower

FY09 benefited from duty free MAG  
“premium”

JR Duty Free joined the offering

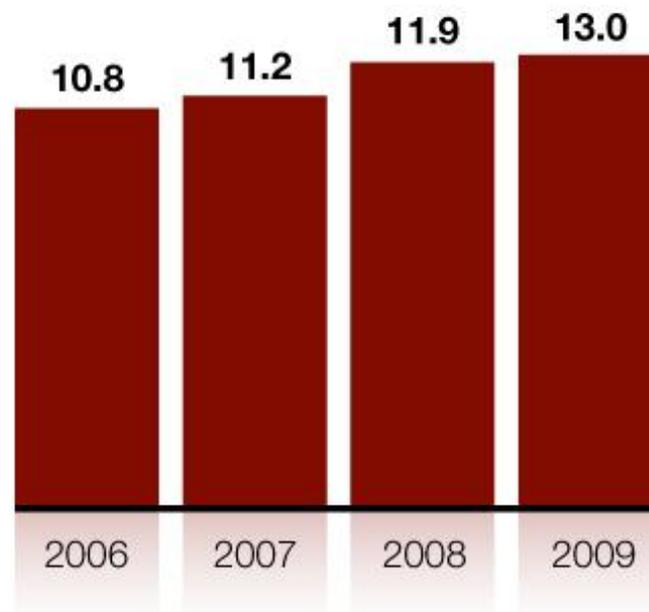
Departure redevelopment underway

Pro-active management of retail  
concessions to improve yields

Parking revenue up (Park and Ride  
venture a success)

**International Retail Yields  
per Int PAX (\$)**

CAGR 6.4%



# Making the most of what we have

## Property:

Rental growth through active management

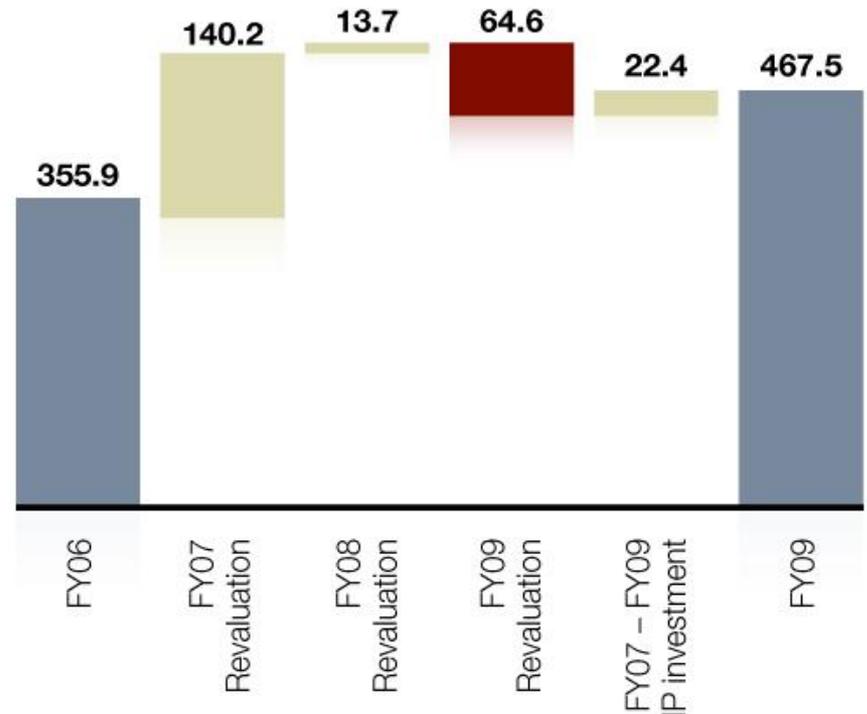
Hotel offering will add to the wider airport offering

Investment property revaluation down 12.1%

Despite this, property portfolio shows significant value increase over three year period

Investment Property FY08 to FY09 (\$ millions)

CAGR 9.5%



# Making the most of what we have

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## Aeronautical:

**Two new international airlines won in FY09:**

Pacific Blue expanded into international

Jetstar commenced international and domestic

**Emirates' A380 attracted to New Zealand**

**Big investment in scaling up air service development capability and activity**

**Successful Lean Six Sigma pilot study completed in international arrivals**



# Making the most of what we have

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## Next year's focus:

Progress departures redevelopment

Expand Lean Six Sigma programme

Implement common border initiatives

Lift passenger yield through better match to customer needs, better value propositions, better links with retailers

Defer some aeronautical capex, including northern runway



# Encouraging a healthy market

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## **This year's progress:**

**Aeronautical charge increase deferred**

**Air NZ judicial review dropped**

**Well managed reversion to dual duty-free arrangement**

**Many long-standing commercial issues resolved with Air NZ and other tenants**

**Light-handed information disclosure and dual-till regulatory approach preserved**

**Passengers satisfied – voted top 10**



# Encouraging a healthy market

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## Next year's focus:

**Even more stable, long-term commercial relationships with customers**

**Respond to varying needs of airlines individually**

**Effective and fit-for-purpose disclosure regime**

**Alignment on fair land valuation approach**

**Lift customer satisfaction drivers further**

**Adapt quickly to changing demand**



# New opportunities

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## **This year's progress:**

**Focus shifted to volume and yield  
maximisation**

**Reworked departures  
redevelopment**

**New air services sales pipeline  
established**

**Tourism promotions undertaken**

**Airport hotel deal finalised**



# New opportunities

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## Next year's focus:

**Further air services development**

**Accelerate property development activity**

**Freight business investigation**

**Capturing future opportunities**



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# The case for investment in Auckland Airport is as strong as ever



# Leveraged for growth

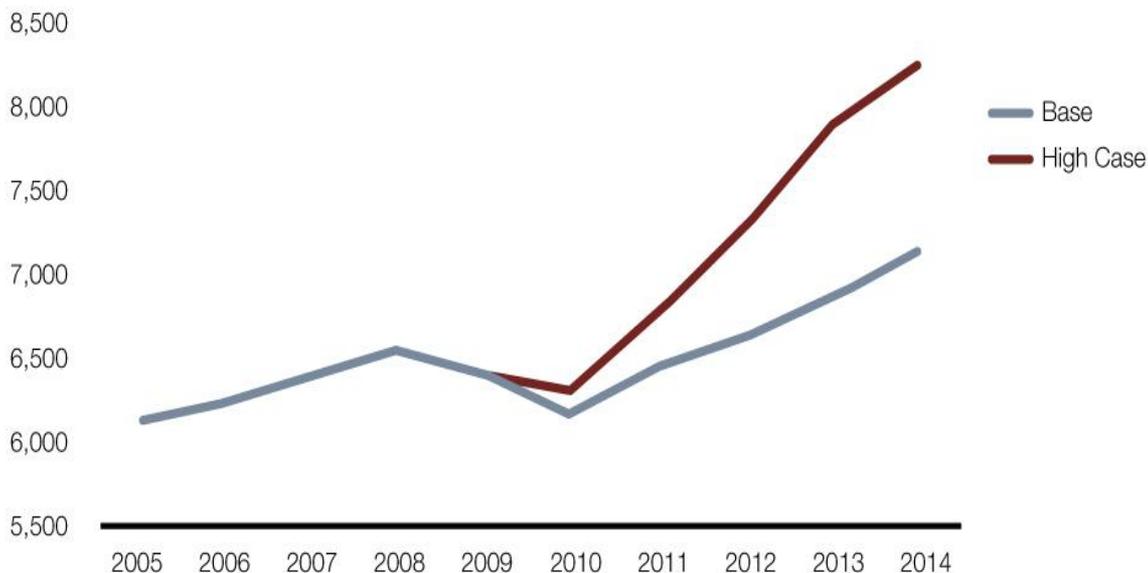
## Forecasts impossible

Base expectations are for decrease in FY10 before increasing

Focused on influencing above base

Impact of each 100k increase in international Pax to EBITDA is approximately \$2.0 to \$2.3m

International PAX Planning Assumptions per financial year (1000s)



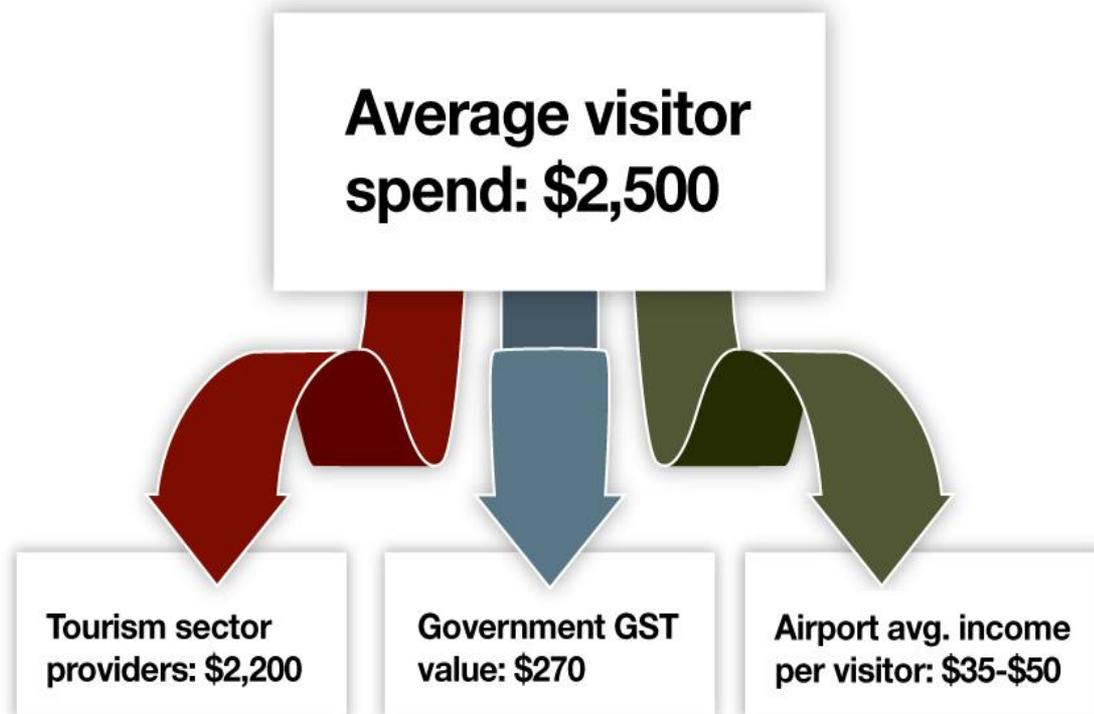
# Delivering tourism value

**Further air service  
development activity**

**High-growth market  
opportunities**

**Growing supply to  
stimulate demand**

**Value to Auckland  
Airport delivers value  
to New Zealand**



# Managing retail opportunity

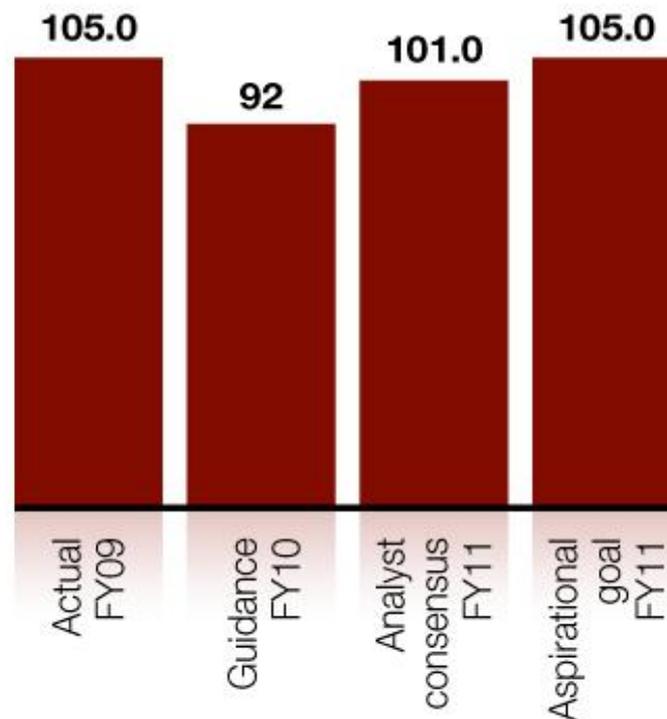
**Minimum guarantees a feature of most concession agreements**

**Typical structure is 80-90% trailing ratchet**

**Benefit is high exposure to upside, protection to downside**

**Biggest driver is duty free, currently affected by unravelling of single operator model and soft operating environment**

Retail Income (\$ millions)



# Reducing regulatory risk

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**Process continuing, a regulatory pathway clearing**

**Scope of Commerce Commission involvement is defined**

**Regime limited to information disclosure, does not recommend price control, dual-till maintained**

**Emerging as similar to proven and stable Australian regime**

**Fully engaged in process**

**Land valuation in the regulated asset base and treatment of revaluations are key issues**

**We are strongly opposed to inequitable backdating proposals**



# Improving capital intensity

**Changing conditions make it sensible to review spend and planning priorities**

**Northern runway deferred, other medium-term plans being reviewed**

**Process efficiency and new technology enables more Pax using current infrastructure**

**Reworking masterplan to optimise aero outcomes and add more value to development land**



Today



Tomorrow

# The case for investment

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**Outlook for FY10 net profit after tax  
\$93m to \$100m**

**Capex forecast range \$60m to \$65m,  
excluding yet to be committed property  
development**

**Downside risks being mitigated**

**Unsure if we are through the worst but  
may be nearing the demand trough**

**High upside leverage to economic  
recovery or early return to Pax growth  
trend-line**



# Questions

